SECOPA
The Southeastern Conference on Public Administration

presents its

Thirteenth Annual Meeting
ADMINISTERING THE NEW SOUTH

October 14-16, 1981
at the
Holiday Inn Downtown
Jackson, Mississippi

hosted by
The Mississippi Chapter of the
American Society for Public Administration

aspa
Region V
Welcome to Jackson!

The Thirteenth annual meeting of the Southeastern Conference on Public Administration is being brought to you through the combined efforts of the various member ASPA Chapters, the host Mississippi Chapter of ASPA, and the current and past ASPA officials who constitute the membership of SECOPA.

This year's meeting brings more than 35 panels and workshops, including a special panel to be convened by Governor William Winter of Mississippi. The program will involve more than 150 speakers and program participants before the attending audience of public officials, administrators, public service educators, students and interested citizens. SECOPA serves as the volunteer action arm for members of ASPA in the 9 southeastern states. SECOPA helps support the Southern Review of Public Administration as well as the annual meeting. We hope that you enjoy this year's conference and look forward to seeing you in Louisville, Kentucky for the 1982 SECOPA meeting.

Don Pugliese, Chairman
SECOPA

SECOPA OFFICERS

Donato J. Pugliese, Georgia State University
Chairman, SECOPA

Carol Glassman, Dade County Fire Department
Vice-Chairman, SECOPA

Augustus R. Turnbull, III, Florida State University
Treasurer, SECOPA

HOST CHAPTER / CONFERENCE OFFICIALS

Teva Quannen, U.S. Office of Personnel Management
Mississippi Chapter President

Calendar of Events

Tuesday - October 13th
Pre-Conference Workshops

Wednesday - October 14th
  7:30 A.M. - 5:00 P.M. Registration
       (Hickory Room)
  8:00 A.M. - 5:00 P.M. Exhibits
       (Mezzanine Lobby)
  8:30 A.M. Governor's Panel
       (Delta Hall)
  10:30 A.M. - 5:00 P.M. Concurrent Panels
  5:30 P.M. - Welcoming Reception
          hosted by the Mississippi Chapter
          (15th Floor Executive Suite)

Thursday - October 15th
  8:00 A.M. - 12:30 P.M. Registration
       (Hickory Room)
  8:00 A.M. - 5:00 P.M. Exhibits
       (Mezzanine Lobby)
  8:30 A.M. - 11:50 A.M. Concurrent Panels
FREE AFTERNOON
  1:00 P.M. - 3:30 P.M. National ASPA -
          Chapter Officers Business Meeting
          and Workshop
          (15th Floor Executive Suite)
  3:30 P.M. - 5:00 P.M. SECOPA Meeting:
          Board, Trustees and Members
          (15th Floor Executive Suite)
  5:30 P.M. Kentucky Chapter Hospitality
          (15th Floor)
  6:45 P.M. Wild Game Roast
          (Lamar Emporium)

Friday - October 16
  8:00 A.M. - 11:45 A.M. Registration
       (Hickory Room)
  8:30 A.M. - 11:50 A.M. Concurrent Panels
  9:00 A.M. - 2:00 P.M. Personnel Exchange
       (Walnut Room)
  12:00 P.M. Luncheon and Awards
       (Delta Hall)
  1:30 P.M. - 5:00 P.M. Concurrent Panels
Wednesday, October 14

8:30 - 10:00

Delta Hall

"Administering the New South"

Welcome and Introductions: Morris W.H. Collins, Jr., Director
John C. Stennis Institute of Government,
Mississippi State University

Convenor: Honorable William F. Winter,
Governor, State of Mississippi

Panelists: Kenneth J. Nemeth, Southern States Energy Board
Atlanta, Georgia

James Mingle, Southern Regional Education Board
Atlanta, Georgia

10:30 - 12:00

Pecan I

"Management Sciences for the Public Sector"

Convenor: Bill Triplett, Systems Consultant Associates,
Jackson, Mississippi

Panelists: Carl Brooking, Vice President for Research Systems
Consultant Associates, Jackson,
Mississippi & Associate Professor
at Millsaps College, Jackson, Mississippi

James Cofer, Director, Commission of Budget and
Accounting, State of Mississippi

Ron Hy, Department of Political Science,
University of Mississippi

Sue Urofsky, Division Chief, Joint Legislative
Audit and Review, Commission, Commonwealth of
Virginia
Pecan II

"Human Resources and Unobtrusive Measures of Organizational Performance"

Convenor: Buford L. Brinlee, Department of Sociology and Political Science, University of North Florida

Panelists: Larry Hamilton, Legislative Audit Council, State of South Carolina
          Joe Uveges, Department of Sociology and Political Science, Western Kentucky University

"Criminal Justice Administration: After the Budget Ax Falls, Where Do We Go From Here?"

Convenor: Tom Winfree, Department of Criminal Justice, Louisiana State University

Panelist: William G. Archanbeault, Department of Criminal Justice, Louisiana State University
          Charles E. Weirman, Department of Criminal Justice, Louisiana State University
          Richard Kania, Department of Criminal Justice, University of North Carolina - Charlotte

1:30 - 3:15

Pecan I

"The Impact of Reagan Administration Initiatives on State and Local Governments"

Convenor: David Walker, Advisory Council on Intergovernmental Relations, Washington, D.C.

Panelists: Charles Tyler, Public Administration Program, University of South Carolina
Ann Homer Cook, Director, Department of Administration, Governor's Office of Federal-State Programs, State of Mississippi

Pam Rodgers, Research Associate, Southern Rural Development Center, Mississippi Cooperative Extension Service

Pecan II

"Intergovernmental Consequences of Block Grants and Related Federal Policy Changes"

Convenor: William J. Page, Department of Public Administration Florida State University

Panelists: Steve Cathell, Executive Director, Southern Institute for Human Resources, Atlanta Georgia "A Southeastern Regional Perspective"

Donald Roark, Commissioner, Mississippi Department of Public Welfare, "Perspective of a State Department of Public Welfare"

Abe Lavine, Assistant Secretary for Programming Planning and Development, Department of Health and Rehabilitative Services, State of Florida "Managing Block Grants in Integrated Human Service Systems"

David Swain, Division of Behavioral and Social Sciences, Edward Waters College; "Implications for Local Governments and State-Local Relations"

Southern Pine I

"The Role of Forecasting in Public Budgeting"

Convenor: Earl Klay, Department of Political Science Florida State University

Panelists: L.E. Madere, Director, Office of Economic Analysis, City of New Orleans
Bill Triplett, Discussant, Senior Research Associate, Systems Consultant Associates, Jackson, Mississippi

Semoon Chang, Department of Economics, University of Southern Alabama

Southern Pine II

"Administrative Law and Personnel" ALR-1

Convenor: Philip Cooper, Department of Political Science, Georgia State University

Panelists: Lloyd Nigro, Department of Political Science, Georgia State University

Howard Ball, Department of Political Science, Mississippi State University

James D. Carroll, Maxwell Graduate School of Citizenship and Public Affairs, Syracuse University

Belase Graham, Department of Government and International Studies, University of Georgia

J. Devereaux Weeks, Institute of Government, University of Georgia

Raintree I

"Successful Legislative Evaluation and Oversight: A Roundtable Discussion" PEA-1

Convenor: Ralph Craft, Assistant Director, Center for State Legislative Research and Service, Eagleton Institute of Politics, Rutgers University

Panelists: John Turcotte, Director, Joint Legislative Committee on Performance Evaluation and Expenditure Review State of Mississippi

Sue Urofsky, Division Chief, Joint Legislative Audit Review Commission, Commonwealth of Virginia
Jeff Reynolds, Chief of Program Evaluation Comptroller of Tennessee

3:30 - 5:00

Pecan I

"Collective Bargaining"

Convenor: E.M. Demcheck, Commissioner, Federal Mediation and Conciliation Service, New Orleans, Louisiana

Panelists: John Lever, Director of Labor Relations, Waterway Experiment Station, Vicksburg, Mississippi

Union Representative to be announced

Pecan II

"Sensitizing Local Officials to Their Professional Needs"

Convenor: Frank Gibson, Department of Public Service Administration, University of Central Florida

Panelists: Harold Holtz, Institute of Government, University of Georgia

Cindy Redeker, Department of Human Resources, State of Florida

Jewell John, County Commissioner, Clark County, Georgia

C.E. Teasley, Department of Political Science University of West Florida

Larry Graves, Assistant Coordinator, Center for Governmental Technology, Mississippi State University
Southern Pine I

"Investment, Debt and Cash Management Issues"

Convenor: James Ramsey, Director, Office of Debt and Cash Management, Department of Finance, Commonwealth of Kentucky, "Introduction to Tax-Exempt Commercial Paper"

Panelists: Tanya Gritz, Legislative Research Commission, Commonwealth of Kentucky, "Legislative Initiatives in Cash Management"

Tom Carnean, Deputy Director, Housing Development Agency, State of Arkansas, "The Politics of Cash Management"

Jerry Dauterive, Discussant, Department of Public Administration, Loyola University, New Orleans

Jeff Schnelle, Discussant, Energy Advisor, Department of Energy, Commonwealth of Kentucky

Southern Pine II

"Law and Public Policy"

Convenor: Windsor Schmidt, Department of Public Administration, Florida State University

"Deinstitutionalization Following Pennhurst v. Halderman"

Panelists: Stephen Chitwood, George Washington University

"The Law and Politics of Special Education"

Joseph Honan, Illinois State University

"Politics and Policy in the Illinois Commerce Commission"

Lloyd Woodruff, Discussant, Pennsylvania State University
George Guess, Department of Politics and Public Affairs, University of Miami, "An Ambience of Windfall: Deregulating the Clean Air Act"

Thursday, October 15

8:30 - 10:15

Pecan I

"Internships and Cooperative Work Arrangements"

Convenor: Thomas D. Lynch, Department of Public Administration, Florida International University

Panelists: Jill Pylant, Former State Internship Coordinator
Assistant County Administrator, Richland County, South Carolina

Senator Robert L. Cook
Mississippi State Senate

William A. Giles, Intern Program Coordinator
Mississippi Board of Trustees of State Institutions of Higher Learning

Southern Pine I

"Networking Science and Technology for Local Governments"

Convenor: Ray Wells, Alabama Innovation Auburn University at Montgomery

Panelists: To Be Announced
"Evaluating the Impact of Planned Organizational Change"

Convenor: Robert Kline, Department of Political Science
Eastern Kentucky University
"Evaluating the Consequences of Intentional Work: Redesign: Meeting The Client Need"

Panelists: David H. Keil,
University of North Carolina-Chapel Hill

Terry Busson, Discussant
Department of Political Science
Eastern Kentucky University

Douglas P. Champion, Discussant
Director, Governors Program for Executive and Organizational Development, Office of the Governor, State of North Carolina

"The Federal Role in Criminal and Juvenile Justice"

Convenor: Jefferson Duffey, Department of Public Service Administration, University of Central Florida

Panelists: Pat Anderson, Department of Criminal Justice, Florida Junior College

Butch Barrineau, Department of Criminal Justice
University of South Carolina

Steve Dillingham, Department of Criminal Justice
University of South Carolina
Raintree I

"Congressional Budget Reform: A Performance Evaluation"

Convenor: Tom Lauth, Department of Political Science
University of Georgia

Panelists: Dennis S. Ippolito, Department of Political Science
Emory University

Lance T. LeLoup, Department of Political Science
University of Missouri - St. Louis

Edward J. Clynch, Discussant, Department of
Political Science, Mississippi State University

10:30 - 12:00

Pecan I

"Sexual Harassment"

Convenor: C.E. Teasley, Center for State and Local Governments
University of West Florida

Panelists: Jane Hudson, Institute of Government,
University of Georgia

Jerry O'Neill, Metropolitan Dade County, Florida

Frank Gibson, Department of Public Service
Administration, University of Central Florida

Pecan II

"Directions in Court Management"

Convenor: John Winkle, Department of Political Science
University of Mississippi
"Contemporary Judicial Administration: Practical and
Theoretical Perspectives"
Panelists: Klaus Heberle, Eastern Kentucky University
Mirt Forbis, Kentucky Administrative Office of Courts
"Court Administration in Kentucky: Five Years of Unification"

Gary Howard, University of West Florida
"Local Court Administration"

Robert Montjoy, Assistant Director of Public Service and Research, Department of Political Science
Auburn University, "Court Delay Reduction in Alabama: Politics and Technical Innovation"

Douglas Feig, Discussant,
Department of Political Science, Mississippi State University

Southern Pine I

"Use of Policy Evaluation as a Tool of Cutback Management"

Convenor: Eric Stegg, Department of Health and Rehabilitative Services, State of Florida

Panelists: David Coburn, Legislative Analyst
House Committee on Appropriations, State of Florida

Other Panelists to Be Announced

Raintree I

"Legislative Oversight and Administrative Law"
ALR-3

Convenor: Robert Gilmore, MPA Program,
University of Connecticut, "Congressional Oversight: The Paradox of Fragmentation and Control"

Panelists: Barbara Craig, University of Connecticut
"The Congressional Veto: Effects on the Rulemaking Process"
Terrence McGinnis, Associate Counsel
U.S. House of Representatives Rules Committee
"Congressional Select Committee on Review of Agency Rulemaking"

Harold Relyea, Senior Analyst
Congressional Research Service
"Congress' Institutional Resources for Administrative Oversight"

Southern Pine II

"Major Reforms in Personnel Management"  PA-2

Convenor: David Caldwell, Regional Director,
U.S. Office of Personnel Management
Atlanta, Georgia

Panelist: Guy Groff, Jr., Director
Mississippi State Personnel Board

R.A. Morrissey, Personnel Officer
Warner Robbins Air Logistics Center, Georgia

Joseph Curtin, Personnel Director
Jefferson City, Alabama

1:00 - 3:30

National ASPA - Chapter Officers' Business Meeting
and Workshop
(15th Floor Executive Suite)

3:30 - 5:00

SECOPA Meeting of Board, Trustees, and Members
(15th Floor Executive Suite)
Friday, October 16

8:30 - 10:15

Pecan I

"ERA: Myth or Possibility"

Convenor: Kathy Hensley, Chief, Claims Branch
Financial Service Division, National Marine and Fisheries Service

Panelists: To Be Announced

Pecan II

"Administrative Dilemmas of Federal Assistance Programs"

Convenor: Thomas Williams, Department of Political Science
University of Alabama - Huntsville

Panelists: Jean Swain and Philip Pierce
Interns, Mississippi State University
Governor's Office of Federal - State Programs

George Parsons, Director, Department of Planning and Policy, Governor's Office of Federal - State Programs, State of Mississippi

Robert E. McArthur, Department of Political Science
University of Mississippi

Bob Ainsworth, Mississippi State Representative for the Economic Development Administration, U.S. Department of Commerce

Les Newcomb, Executive Director
Southern Mississippi Planning and Development District

Friends come and go but enemies accumulate.
Southern Pine I

"Ethical and Professional Considerations in Public Service"

Convenor: Tim Ashmore, Regional Planner
Chattahoochee - Flint Area Planning and Development
Commission, State of Georgia

Panelists: Donald Wagoner, Department of Political Science
West Georgia College

John Rohr, Public Administration Program
Virginia Polytechnic Institute and State University

G.E. Neisman, Principal Analyst
Joint Legislative Committee on Performance Evaluation
and Expenditure Review, State of Mississippi

Charles Knerr, Department of Political Science
University of Texas - Arlington

"Criminal Justice Research: An Empty Promise?"

Southern Pine II

Convenor: N. Gary Holten, Department of Public Service
Administration, University of Central Florida

Panelists: James Monro, Department of Political Science and
Management, University of West Florida
"Management Research in Police Organizations"

David S. Mann, Department of Political Science
College of Charleston, "Methodological Problems in Research in Police Professionalism"

Stephen White, Assistant State Attorney
Fourth Judicial Circuit of Florida
"Criminal Caseload Studies: How Useful To Decision-Makers?"
Ronald Jones, Department of Public Service Administration, University of Central Florida
"Research on Corrections: An Unkept Promise"

10:30 - 11:50
Raintree I

"Law, Ethics and Responsibility"

Convenor: John Rohr, Public Administration Program
Virginia Polytechnic Institute and State University

Panelists: J. Jackson Walter, Director
Office of Government Ethics, U.S. Office
of Personnel Management

Douglas Morgan, Lewis and Clark College

David Londow, University of Georgia

Pecan I

"The Impact of Reagan Administration Budget Cutbacks on State and Local Governments"

Convenor: Robert Whelan, Department of Political Science
and Public Administration
University of North Florida

Panelists: Gary Della, Director, Office of Management and
Budget, Dade County, Florida

David Swain, Division Of Behavioral and Social
Sciences, Edwards Waters College

Huntley Biggs, Chief Economist
Research and Development Center, State of Mississippi

John Thomas, Executive Director, State Association
of County Commissioners, State of Florida
Morris Wynn, Comptroller, Oconee County, South Carolina

Maurice Rahimi, Department of Political Science University of Georgia

Pecan II

“Subjective and Objective Measures of Police Service Delivery: Evaluating the Evaluations”

Convenor: Phil Coulter, Department of Political Science University of Alabama

Roger Parks, Indiana University
“Comparing Client and Participant-Observer Evaluations of Police Service Delivery”

Karin Brown, University of Alabama
“Comparing Subjective and Objective Evaluations of Police Service Delivery”

Stuart Nagel, University of Illinois
“Criminal Justice Policy Evaluation

Brian Stipak, Pennsylvania State University
“The Use and Abuse of Citizen Satisfaction Surveys”

Sheryl Swanson, Discussant
University of Kansas

Jeffrey L. Brudney, Discussant
University of Oklahoma

Southern Pine I

“Cutback Management: Impact on Personnel Administration”

Convenor: George Wolohojian, Management Analyst, National Oceanic and Atmospheric Administration U.S. Department of Commerce
Panelists: Robert O'Neill, Director, Coopers and Lybrand Consulting Services, Newport News, Virginia

F. Daniel Ahern, Associate Legislative Analyst Joint Legislative Audit and Review Commission Commonwealth of Virginia

Ralph Reeder, Director, Office of Personnel National Oceanic and Atmospheric Administration

Richard Campbell, Department of Political Science University of Georgia

Southern Pine II

“Networking Among Young Professionals at the State and Regional Levels”

Convenor: Tony Dukes, Department of Juvenile Placement and Aftercare, State of South Carolina

Panelists: Sherry Lynch, Presidential Management Intern Budget Analyst, Broward County, Florida

Kathryn Wallace, Evaluation Specialist Department of Audit and Evaluation Governor’s Office of Federal-State Programs State of Mississippi

12:00

Delta Hall

Luncheon and Awards
1:30 - 3:15

Pecan I

"Is There Life After Recession?: Coping with Declining Federal Assistance"

Convenor: Dale Krane, Department of Political Science
Mississippi State University

Panelists: Charles Straub, Office of Regional Community
Planning and Development, U.S. Department of
Housing and Urban Development, Atlanta

Edward Davidson, Family Nutrition Service
U.S. Department of Agriculture, Atlanta

Tom Holmes, Administrative Assistant
Office of the Governor, State of Alabama

Constance Slaughter-Harvey, Director
Governor's Office of Human Development
State of Mississippi

Landreth Mitchell, Block Grant Administrator
City of Grenada, Mississippi

Pecan II

"Evaluation of State and Local Programs"

Convenor: David Cox, Department of Political Science
Memphis State University

Panelists: Calvin Jillson, Department of Political Science
Louisiana State University
“Block Grants: Implications for Evaluations in State Government”

Ted Poister, Department of Government
Pennsylvania State University
“Alternative Perspectives on State Highway
Conditions: Executives, Citizens and Trained Observers”
David Novak, Discussant
Internal Auditor
Greenville, South Carolina

John Tyler, Discussant
Department of Political Science,
Memphis State University

Southern Pine I

"Productivity and Performance Evaluation"

Convenor: James Harvey, Department of Political Science
Jackson State University

Panelist: Gerald T. Gabris, Department of Political Science
Mississippi State University

William A. Giles, Department of Political Science
Mississippi State University

Esther Giles, Personnel Management Specialist
Soil Conservation Service, State of Mississippi

David M. Morris, Morris and McDaniels, Inc.
Jackson, Mississippi

James W. Sullivan, Department of Political Science
Florida Atlantic University

James Slack, Discussant
Department of Government, Georgia Southern College

William E. Melvin, Discussant,
Department of Political Science, Memphis State University

Southern Pine II

"Evaluating Services for Special Populations"

Convenor: Joyce McPhail, Administrative Assistant,
Upward Bound Program College of Charleston
Panelists: David W. Sink, Department of Urban Studies
University of Alabama-Birmingham

Carol Willis, Department of Health and
Rehabilitative Services, State of Florida

3:30 - 5:00

Pecan I

"Intergovernmental Assistance"

Convenor: Larry Walker, Center for State and Local
Governments, University of West Florida

Panelists: Richard Doelker, University of West Florida
"Federal Aid to Not-for-Profit and Voluntary
Sector Organizations"

Rebecca Stringer, Department of Health
Rehabilitative Services, State of Florida
"Federal Aid to Not-to-Profit and Voluntary
Sector Organizations"

Robert Whelan, University of North Florida
"Federal Aid to Not-to-Profit and Voluntary
Sector Organizations"

David Sink, Department of Urban Studies
University of Alabama-Birmingham
"Intergovernmental Complexity as a Constraint in
Adequate Natural Disaster Preparedness"

Peter Sorans and Ralph Thayer, University of
New Orleans, "Micro-Computers in Local Government:
A Case of Technical Assistance"

A. Lee Frischler, Director, Advanced Study Program
The Brookings Institution
"Political and Technical Issues in Evaluation Management"

Chairmen: Lance Brouthers, Department of Political Science
Louisiana State University

Panelists:
Lawrence Falkowski, Department of Political Science
Louisiana State University - Evaluating Users of Computer Technology by State Government

Walter Jones, Department of Political Science
Memphis State University - Two Models of Utilization: Title I and NIE Study Group Evaluation

James Glass, Discussant
North Texas State University

Michael Mielke, Discussant
Department of Health and Human Resources
State of Louisiana
1981 Southeastern Conference on Public Administration

**Honorary Conference Chairman**

**Morris W. H. Collins, Jr., Director**
John C. Stennis Institute of Government
Mississippi State University

**Program Committee**

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Kathryn Wallace, Mississippi Governor's Office of Federal State Programs

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Thomas Lauch, University of Georgia
Marcia Taylor, University of South Carolina
Thomas Vocino, Auburn University at Montgomery

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Ron Crowe, Mississippi PEER Committee, Local Arrangements & Budget

Bill Triplett, System Consultant Associates, Publicity

Carolyn Hugley, Mississippi PEER Committee, Personnel Exchange

Jon Scheer, Yazoo City Library, Registration

Linda Triplett, Mississippi PEER Committee, Exhibits