18th Annual
Southeastern Conference on
Public Administration

Promoting Excellence

October 8–10, 1986
at the
The Pensacola Hilton
Pensacola, Florida

hosted by
The Gulf Coast Chapter
of the
American Society for Public Administration
1985–86 SECOPA Officers
Robert K. Whelan, Chairman
Mark A. Malatak, Treasurer
David Swain, At-large

Earle Klay, Vice-Chairman
Jeff Stone, At-large

SECOPA 86 Program Committee
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Jack Schluckebier
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SECOPA 86 Conference Committee
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Larry Walker, Marketing
Mike Holloway, Finance
Grey Jewett, Transportation
Cindy Redeker, Housing

Carole Stricklin
Jack Brock
Michael Stone
Malcolm MacKenzie
Paul Hazucha

Pre-Conference Events
8:00 – 12:00 am Writing for Management Workshop
Union Station $25 Fee
Larry Walker, University of West Florida

9:00 – 11:30 am Southern Schools of Public Administration
Board Room

9:30 – 11:30 am Chapter Officer’s Workshop
Penn Station
1986 SECOPA Program

Wednesday, October 8

1:00 – 2:00 pm

Opening Plenary Session—Grand Central Station
Hon. Vince Whibbs, Mayor of Pensacola
Frank K. Gibson, Professor of Political Science
—Emeritus, University of Georgia
“Public Administration: A Retrospective View”

2:15 – 3:45 pm

Rural Administration—Mt. Clair Station
Terry Busson, Eastern Kentucky University,
Convenor
Kim Fox, University of North Carolina—Charlotte

Finding a Job in the Federal Sector—Union Station
Alberta Tropf, General Accounting Office, and
Frank Davis, General Accounting Office, Co-convenors

Quantum Regression—Curriculum Perspectives on Doing the Public’s Business—Broad St. Station
Jefferson S. Duffey, University of Central Florida, Co-convenor
Ray Shapek, University of Central Florida, Co-convenor

Professional Development Needs of Local Managers
Penn Station
Charles B. Tyer, University of South Carolina, Convenor
Urban Redevelopment and Historic Preservation
Grand Central Station
Larry Walker, University of West Florida,
John Daniels, Pensacola Historic Preservation Bd.
Al Coby, City of Pensacola, Tour Guides
Guided Bus Tour——Hilton Lobby——3:30—5:30

4:00 — 5:30 pm

Structural Reform of Local Government in the
Sunbelt——Mt. Clair Station
Peter Colby, University of Central Florida,
Convener
Dolores Brosnan, Florida International University
Ed Clynch, Mississippi State University
Bernadette Mills, City of New Orleans Mayor's Office

Barnard and His Management Contemporaries: Their
Impact on the Public Administration Curriculum
Union Station
Jack Rabin, Rider College, Convener
Thomas D. Lynch, Florida Atlantic University
Harvey White, Southern University
Gerald J. Miller, Rutgers University
Hal G. Rainey, Florida State University

The Emergency Manager as Public Administrator
Broad St. Station
Ralph Lewis, Florida International University, and
Bob Whelan, University of New Orleans, Co-convener
Paul Connick, Director of Emergency Management,
Jefferson Parish, Louisiana
Martin Bishop, Director of Emergency Management,
Dade Co., Florida

City Manager Career Patterns and Recruitment——Penn Sta.
David Ammons, North Texas State University, and
James J. Glass, North Texas State University, Co-
convener

Enhancing ASPA Membership——A Roundtable——Board Rm
Earle Klay, Florida State University
5:30 – 7:30 pm Host Chapter Reception: Co-hosted by Public Administration Quarterly, and The Barnard Society

7:30 pm SCUPSO Meeting—Union Station

Thursday, October 9

7:00 – 8:30 am Continental Breakfast

SECOPA Executive Committee Meeting—Grand Central Sta.

8:30 – 10:00 am

Budgetary Policy in the South: Dispensing the Surplus and Coping with Deficits—Mt. Clair Station
Edward J. Clych, Mississippi State University, Co-convenor, "Coping with Revenue Shortfalls in Mississippi"
Thomas Lauth, University of Georgia, Co-convenor, "Dispensing the 'Surplus' in Georgia"
W. Bartley Hildreth, Louisiana State University, "The Politics of Windfalls"
James Zingale, The Florida Legislature, Discussant

Affirmative Action in Reverse: A Model for a Theory
Union Station
Mfanya Donald Tryman, Prairie View A&M University, Convenor
Betsy Semko, Jackson State University
Joseph Atkinson, Johnson Space Center—NASA

Organizational Excellence Versus Organizational Pathology in the Public Sector—Broad St. Station
Mary Ellen Guy, University of Alabama—Birmingham, Convenor
Mylon Winn, University of Alabama
Pete Tyler, Personnel Director, Jefferson Co., Ala.
The Rodney Dangerfield Syndrome: Will We Ever Get Any Respect?—PENN Station
Frank Sherwood, Florida State University, Convenor
Dominic Calabro, Taxwatch
Rodney Kendig, City of Pensacola
Howard Rasmussen, Fla. Dept. of Business Regulation

The Transition to the Job Market,—Board Room
Jeffrey Stone, City of St. Pete Beach, Convenor
William L. Waugh Jr., Georgia State University
Jim Morrison, U. S. General Accounting Office
Ambe Njoh, Florida State University

10:15 – 11:45 am

Capital Budgeting, Tax Effort, and Impact Fees
Mt. Clair Station
Jack Schluckebier, City of Tallahassee, Convenor
Aman Khan, Florida International University,
"Capital Budgeting in the Public Sector: a Survey"
C. Bradley Doss, Jr., Georgia State University,
"A Survey of Capital Budgeting"
Elizabeth Lines, Florida Advisory Commission on Intergovernmental Relations, "Results of the Florida ACIR's Study of Impact Fees"
Keith Simmonds, Florida A&M University, "Local Tax Effort and Infrastructure Financing in Metro Atlanta"

Performance Appraisal Systems—Union Station
Lloyd Nigro, Georgia State University, Convenor
Wendell Lawther, University of Central Florida

Dealing with the Media—Broad St. Station
John Turcotte, State of Mississippi Peer Committee
Video tape presentation
Student, Female & Minority Young Professionals: Additional Dimensions of Organizational Survival—Penn Sta.
Marcia Connor, Assistant City Manager, Opa Locka, Fla., Convenor
Jeanne Marie Col, Sangamon State University
Kenneth M. Austin, City of Tallahassee, Fla.
Mark Malatak, City of Miami Beach, Fla.

11:45 – 1:30 pm   Lunch

1:30 – 3:00 pm

Program Evaluation and Performance Auditing
   Mt. Clair Station
   Harry McGinnis, Florida Bar Association, Convenor
   Ron Hy, University of Topeka
   Larry Polivka, Florida Governor’s Office
   John Turcotte, PEER Committee of Mississippi
   Mark Funkhouser, Performance Auditing Group, State of Tennessee
   Gary Henry, Dep. Sec. of Educ., State of Virginia

Motivating the Uninvolved Worker—Union Station
   Dennis Soden, Appalachian State University, Convenor
   Steve Hays, University of South Carolina
   Dennis Daley, University of Mississippi

Issues in Distributive and Redistributive Federalism
   Broad St. Station
   Wendell Lawther, Univ. of Central Florida, Convenor
   Dan Durning, Duke University
   David Sink, Univ. of Alabama–Birmingham
   Janet Ort, Univ. of Alabama–Birmingham
   Harvey Johnson, Jackson State University,
   David Cox, Memphis State University, Discussant
PA Curriculum Applications of the Micro Computer:
A Roundtable—Penn Station
Carl Grafton, Auburn University at Montgomery, and
Anne Permaloff, Auburn University at Montgomery,
Co-convener
Tom Foss, Florida State University, "Making the Public
Manager a More Effective Computer User"
Jeffrey Brudney, University of Georgia, "Microcomputers
in the Classroom: Experiencing the Computer
Revolution Again"
Michael Vasu, North Carolina State University, "Social
Statistics Simulation: Using Statistical Simulation
to Teach Contingency Table Analysis"

Exploring the Expectations of an Internship—Board Room
Platon Rigos, University of South Florida, Convener

3:15 – 4:45 pm

Budget Presentation for Public Use—Mt. Clair Station
Thomas Lynch, Florida Atlantic University, Convener
Greg Watters, Florida Atlantic University
Mark Malatak, City of Miami Beach
Al Desilet, City of Tampa

Drug Testing in Organizations: Validity and
Legality—Union Station
Donald Klingner, Florida International University,
Convener
Pamela Johnson, Florida International University
Capt. John C. Babka, Medical Corp., U. S. Navy
L. Wayne Ethridge, Personnel Director, Pensacola

Using OD to Promote Organizational Excellence: A
Pot Pourri of Pluses and Minuses—Union Station
Kenneth Mitchell, Mississippi State University,
Convener
Dave Corneval, Florida State University
Howard Frank, Florida State University
John Turcotte, Mississippi Program Expenditure and
Evaluation Review Agency
James Johnson, Memphis State University
Computer Applications for Local Government—Penn Sta.
Charles B. Coe, North Carolina State University,
Convenor
Marty Weisman, Mississippi State University
Bob Sellers, University of Georgia

SECOPA 87 Program Committee Meeting—Board Room

5:30 pm An Evening at Rosie O'Grady's Good Time Emporium

****Conference Special Event****

Reception hosted by Louisiana Chapter—SECOPA '87
Procession from the Hilton Parking Lot

Friday, October 10

7:00 – 8:30 am Continental Breakfast

SECOPA General Business Meeting—Grand Central Station

8:30 – 10:00 am

Neighborhoods, Intergovernmental Relations, and Public–Private Partnerships in the Urban South
Mt. Clair Station
David Swain, Edward Waters College, Jacksonville,
Fla, Convenor
Jim Gilmore, Project Manager, Broadway Project
Corporation, Louisville, Kentucky
Steve Haeberle, University of Alabama–Birmingham

A. Halachmni, Tenessee State University, Convenor
Gerald Gabris, Northern Illinois University
The Theory and Practice of Ethical Administration —
Union Station
David Gugiu, University of Evansville, Convenor
"Teaching Administrative Ethics: An Argument for the Political Novel"
William R. Connolly, University of Evansville,
"Privacy, Morality and Formal Organization"
Neil Cullinan, Fort Valley State College,
"Ambiguities in the Application of Ethics in Administrative Decision-Making"
Deborah Williams, University of Alabama—Birmingham,
"Information Technologies in Higher Education: A Look at the Racial Response Differences in the State of Alabama"
Donald Wagner, West Georgia College, Discussant

Strategic Management, The Public Sector, and University Outreach——Penn Station
Robert F. Durant, University of Georgia, and James A. Feldt, University of Georgia, Co-convenors, "Clarifying Community Values: Social Judgment Theory, Strategic Planning and University Outreach"
Jane Massey, University of South Carolina, "Strategic Planning Outreach in Comparative Perspective: Lessons from the Career Training Experience"
Kurt Jenne, University of North Carolina, "Strategic Planning Outreach in the Public Sector: Lessons from North Carolina"
Henry J. Huckaby, Georgia Residential Finance Authority, "Strategic Planning for Public Executives: A Consumer Perspective"

10:15 – 11:45 am

Urban Service Delivery——Mt. Clair Station
Robert Sanders, Florida International University, Convenor
Keith Ward, Auburn University
Walter Jones, Memphis State University
Richard Campbell, University of Georgia
Robert Myers, Florida International University
Sunshine Laws and Their Implications
Union Station
Susan Coughanour, South Florida Water Management District, Convenor

Quality Circles: Promise, Problems and Prospects
Broad St. Station
James Bowman, Florida State University, Convenor
Ken Kesterling, Florida Innovation Group
Lucille Wright, Florida Innovation Group
Ted Foister, Georgia State University
Joel Ross, Florida Atlantic University
Carrie Cox, Georgia Dept. of Human Resources

Directions and Impacts of Federal Tax and Budget Policy——Penn Station
Earle Klay, Florida State University, Convenor
William Triplett, State of Mississippi, "Impacts of Recent Federal Tax and Budget Decisions"
Robert Labadie, Florida International University,
"Policy Analysis as Reflected in the 1987 Federal Budget Within the Context of Winners and Losers"
Lee Yong Kyu, Florida International University,
"Will the Supply-Sider's Concept of Redistributive Policy Work?"

Strategic Planning——Board Room
Larry McGlothin, Baskerville-Donovan, Convenor
Margaret Crawford, Rankin Co., Miss., Health Care Center
Iva Thomas, Alabama State Welfare Department
Mary Johnson, Santa Rosa School Board
Christopher Mansfield, Florida State University, "The Feasibility of Contracting for Medicaid Services in Florida"

12:00 – 1:30 pm Annual Luncheon Banquet
Willie J. Junior, Chairman, Escambia Co. Commission
Guest Speaker:
Charles T. Goodsell, Virginia Polytechnic Institute
Promoting Excellence in the Public Service
Special Events Calendar

Wednesday, October 8

8:00 am Writing for Management Workshop $25 fee
   Union Station
9:00 am Southern Schools of Public Administration
   Board Room
9:30 am Chapter Officer’s Workshop
   Penn Station
1:00 pm Opening Plenary Session
   Grand Central Station
5:30 pm Host Chapter Reception
   Hilton Pool—2nd Floor
7:30 pm SCUPSO Meeting
   Union Station

Thursday, October 9

7:00 – 8:30 am Continental Breakfast
   Hilton 2nd Floor Lobby
7:30 am SECOPA Executive Committee Meeting
   Grand Central Station
12:00 m 1989 ASPA Conference Planning Luncheon
   Tickets
5:30 pm An Evening at Rosie O’Grady’s
   Meet at Hilton Parking Lot—$15 Reception and Dinner

Friday, October 10

7:00 – 8:30 am Continental Breakfast
   Hilton 2nd Floor Lobby
7:30 am SECOPA General Business Meeting
   Grand Central Station
12:00 pm Annual Banquet
   Hilton Ballroom
SECOPA
The Southeastern Conference on Public Administration

presents its

Seventeenth Annual Meeting
Furthering the Public - Private Partnership

October 23-25, 1985
at the Radisson Francis Marion Hotel
Charleston, South Carolina

hosted by
The Lowcountry Chapter of the American Society for Public Administration and
The Institute for Public Affairs and Policy Studies College of Charleston
Welcome to Charleston!

On behalf of the Southeastern Conference on Public Administration, I am pleased to welcome you to the 1985 Annual Meeting. I am particularly proud that this year the meeting is being held in my home city and hosted by my own chapter. A number of capable people from the Lowcountry Chapter have worked tirelessly in an effort to provide a memorable experience for our professional colleagues. We hope that the meeting, the program, and the City meet all of your expectations.

If any SECOPA Official or Lowcountry Chapter member can do anything to make your stay more enjoyable, please do not hesitate to ask.

Luther F. Carter
1984-85 SECOPA Chairperson

On behalf of the Lowcountry Chapter of ASPA, the College of Charleston, and the City of Charleston, I would like to welcome you to the Seventeenth Annual Meeting of SECOPA. It has been indeed a pleasure to serve as this year's Conference Chair and I hope that you find this Annual Meeting one to remember.

Please let me or any member of the Lowcountry Chapter know if there is anything we can do to make your stay more pleasurable.

Tony Dukes
Conference Chairperson
Calendar of Events

Wednesday - October 23, 1985
9:00 A.M. - 5:00 P.M. Registration
(Mezzanine Level)
9:00 A.M. - 5:00 P.M. Exhibits
(Mezzanine Level)
9:00 A.M. - 1:00 P.M. Southern Association of Schools of Public Administration and Affairs Annual Meeting
(Blacklock House, College of Charleston)
1:30 - 3:00 P.M. Chapter Officers Workshop
(Harbor Room)
1:30 - 4:45 P.M. Concurrent Panels
5:00 - 6:00 P.M. 1986 Program Committee Meeting
(Marion Room)
6:00 - 7:00 P.M. SECOPA Reception
(Blacklock House, College of Charleston)
7:00 - until No Host Dine Around

Thursday - October 24, 1985
7:00 - 8:00 A.M. SECOPA Business Meeting
(Marion Room)
8:00 - 9:00 A.M. Plenary Session Breakfast
(Gold Room)
9:00 A.M. - 5:00 P.M. Registration
(Mezzanine Level)
9:30 A.M. - 5:00 P.M. Exhibits
(Mezzanine Level)
9:15 A.M. - 12:30 P.M. Concurrent Panels
12:30 - 2:00 P.M. Lunch on Your Own
2:00 - 5:15 P.M. Concurrent Panels
6:00 P.M. Buses Depart For Plantation Dinner
6:45 - 7:30 Gulf Coast Reception
(at Middleton Place Plantation)
7:30 - 9:30 Plantation Dinner

Friday - October 25, 1985
7:30 - 9:30 A.M. Southern Consortium of University Public Service Organizations Business Meeting
(Marion Room)
9:00 - 10:30 A.M. Concurrent Panels
10:30 - 11:30 A.M. Check out Time
11:30 A.M. - 1:30 P.M. SECOPA Luncheon (Colonial Room)
Speaker: Dwight Waldo, Professor Emeritus
Syracuse University
Conference Program

Wednesday, October 23rd

9:00-5:00  Registration - Mezzanine

9:00-1:00  Southern Association of Schools of Public Administration and Affairs Annual Meeting - Blacklock House, College of Charleston

1:30-3:00  Roundtable - "University Public Service to State and Local Govts: Questions of Professionalism" - Plantation Room

   Convenor: Joe Whorton, Institute of Government, Univ. of Georgia

   Showcase Charleston Panel - "Tourism Management" - Marion Room

   Convenor: Samuel Hines, Jr., College of Charleston

   Participants: Roger Stough, Indiana University at Indianapolis
                 Mary Feldman, Cantrell Associates

   Workshop - "The Impact of The NASPAA MPA Standards" - Calhoun Room

   Convenor: Joseph Uveges, Western Kentucky University

   Participants: J. Oliver Williams, N.C. State University
                 Robert Whelan, University of New Orleans
                 Naomi Lynn, Georgia State University
                 Daniel Pooe, Coastal Carolina University
                 Robert Clary, American University.

   Workshop - Chapter Officers Workshop - Harbor Room

3:00-3:15  Break - Mezzanine

3:15-4:45  Panel - "Federal Budgeting and Its Implications" - Plantation Rm.

   Convenor: Peter Corwin, Broward County Govt., Ft. Lauderdale, Fl.

   Presenters: George Guest, Nova, State University - "The Politics of Reducing Federal Deficits";
               Pat Keeley, U.S. General Accounting Office, Atlanta -
               "Productivity and Budgeting in Federal Agencies"

   Panel - "Health Care Delivery System and Public Policy" - Harbor Room

   Convenor: Thomas Wilson, Auburn University at Montgomery

   Presenters: Mark Burns and Mark Garst, Auburn University -
               "Health Planning in Alabama - Freeze Or Deepfreeze?";
               Mary Ellen Guy, University of Alabama at Birmingham -
               "I Heard It On The Grapevine..." (Empirical analysis of
               informal communications in a hospital setting);
               Theodore H. Poister, Georgia State University - "Cost
               Functions of Private Service Providers: The Case of Mental Retardation"
               Thomas Wilson, Auburn at Montgomery and Elton Smith, Alabama Legislative Fiscal Office - "Legislative
               Responses to the Issues of Indigent Care: The Case of Alabama"
Panel - "Administrative Theory and The Reagan Administration" - Calhoun Room
Convenor: Lon Felker, East Carolina University
Participants: Nolan J. Argyle, Valdosta State University
Stephen Hays, University of South Carolina

Panel - "Performance Appraisal" - Garden Room
Convenor: Gerald Gabris, Mississippi State University
Discussants: Ron Lemore, City Manager, Jessup, Ga.
Bill Mitchell, City Engineer, Gulfport, Mississippi

Panel - "State Aid and Responsiveness to Local Needs" - Marion Room
Convenor: Flanton Riggs, University of South Florida
Presenters: Dennis Gilbert, University of Louisville
William Waugh, Georgia State Univ.
Richard Orman, Florida Atlantic Univ.
James Amos, Florida A & M Univ.
Discussant: Edwin Benton, University of South Florida

5:00-6:00 1986 Program Committee Meeting - Marion Room
Productivity Improvement Interest Group Meeting - Calhoun Room
Sponsored by Center For Productivity Improvement - Florida State University

6:00-7:00 SECOPA Reception - Blacklock House, College of Charleston
7:00- No Host Dine-Around

Thursday, October 24th

7:00-8:00 SECOPA Business Meeting - Marion Room
9:00-5:00 Registration (Mezzanine)
8:00-9:00 Plenary Session Breakfast - Speaker: Joseph P. Riley, Jr. Mayor of Charleston - Gold Room
9:30-5:00 Exhibits - (Mezzanine)
9:15-10:45 Panel - "Issues and Trends In Personnel" - Harbor Room
Convenor Charlie Tyer, University of South Carolina
Presenters: Dolores Brosnan, Fla. International Univ. - “Alternative Work Patterns”;
Donald Klinger, Fla. International Univ. - “Personal Liability of State and Local Personnel Directors”;
Greg Lewis, University of Georgia - “Comparable Worth”;

Discussant: J. Devereaux Weeks, University of Georgia

Panel - “Budgeting Analysis and Computers” - Plantation Room
Convenor: Thomas Lynch, Florida Atlantic University
Presenters: W. Bartley Hildreth, Louisiana State University - “Assessing the Budgeting of Personnel Requirements”;
Charles K. Coe, N.C. State University - “Combining Cost Accounting and Industrial Engineering”;
Gary Rassell, University of North Carolina - “Zero Base Budgeting: On Line and Happy in Mecklenburg County, N.C.”;
Clifford McCue and Raymond Frost, Florida Atlantic University - “Micro Computers and Financial Management”;
Greg Watterson, Florida Atlantic University - “Up and Down Loading From Micro Computers”

Roundtable - “Ethics and The Public Administrator” - Calhoun Room
Convenor: Bill Moeller, Florida State University
Panel - “Health and Human Service Programs For The Poor” - Marion Room
Convenors: David Sink, University of Alabama - Birmingham and Eddie Blankenship, City Council, Birmingham
Presenters: Vee Stalker, Cooper Green Hospital, Birmingham - “Varying Perceptions of the Quality of Care for Indigent Patients”;
Victoria Johnson, University of Missouri - Kansas City and David Sink, University of Alabama - Birmingham - “Community Networks and the Provision of Basic Material Needs”;
Eddie Blankenship, City of Birmingham - “Experiences With the Homeless: The Case of Birmingham”;

Discussants: Linda Martin, United Way of Central Alabama
Embry Howell, Medicaid Consultant, Washington, D.C.

Panel - “Contracting For Services” - Garden Room
Convenor: Richard Campbell, University of Georgia
Presentors: Peter Colby, University of Central Florida
Patrick Salerno, County Administrator, Chatham County, Ga.
Jerry Singer, University of Georgia
Keith Snively, Southern Illinois University - Carbondale

Discussant: William Murin, University of Wisconsin - Parkside
10:45-11:00 Break - Mezzanine

11:00-12:30 Panel - "Assessing Recent Developments In Aging Policy At The State and Federal Levels" - Garden Room
Convenor: Jane Decker, University of North Florida
Presentors: Charles Donellan, New Orleans Council On Aging
Bonnie Hassler, Urban Systems Research & Engineering Washington, D.C.
Joyce Thomas Jones, University of North Florida
Panel - "Miami Metro Transit System: A Public-Private Experience" - Plantation Room
Convenor: Aman Khan, Florida International University
Presentors: Mitchell Friedmann, Metro Dade County, "Implementation of Joint Development Transit Policies";
Herscel Green, Green Companies of Fla., Inc., "A Private Developer's Experience with Joint Development Project";
Sigmond Zibler, President, Int'l Taxi-Limo Company, "Joint Development Opportunities for Private Operator";
Leon Sacks, Metro Dade County, "Transit Operators' Experience In Using Private Providers";
Discussant: Armando Vidal, Metro Dade County

Panel - "Impact of Reagan Federalism on Local Governments" - Harbor Room
Convenor: Terry Busson, Eastern Kentucky Univ.
Presentors: Robert Whalen, University of New Orleans
Janet Patton, Eastern Kentucky Univ.
Terry Busson, Eastern Kentucky Univ.
Beverly Cigler, NC State Univ.
Discussant: David Swain, Edward Waters College
Kathryn Hensley, NOAA

Panel - "Management Assessment" - Calhoun Room
Convenors: Robert Cunningham and Dorothy Olshfski, Univ. of Tennessee
Participants: Gerald Gabris and Kenneth Mitchell, Mississippi State University
James Harvey and Betsy Semko, Jackson State University
Warren Moore, Tennessee Human Rights Commission

12:30-2:00 Lunch - On Your Own

2:00-3:30 Panel - "Urban Administration In An Era of Fiscal Stress" - Garden Room
Convenor: Jewel Prestage, Southern University at Baton Rouge
Presentors: Walter Jones, Memphis State Univ.
Gary Mattson, University of Texas-San Antonio
Harvey White, Southern University at Baton Rouge
Panel - "Historic Preservation" - Marion Room
Convenor: Thomas Palmer, College of Charleston
Participants: Frances Edmunds, Former Dir., Historic Charleston Foundation
Joseph H. McGee, Former Member, National Trust

Panel - “Public Administration Education in Transition” - Plantation Room
Convenor: Larry Keller, Cleveland State University
Participants: Brenda Rowe, Atlanta University
D. Greg Streib, Virginia Tech
Carolyne Rice, State of Ohio

Panel - “Public-Private Initiatives in Public Capital Investments” - Harbor Room
Convenor: Michael Lefever, S.C. Dept. of Youth Services
Participants: Robert Strother, Appalachian Council of Governments
Harold Henn, Director of Community & Economic Affairs, Office of the Governor
William Youngblood, Public Finance Attorney

Panel - “Budgeting and Its Interrelationships” - Calhoun Room
Convenor: Khalid Salahuddin, Metropolitan Dade County
Presentors: Cynthia Curry, Metropolitan Dade County - “The Supervisor and the Budget”;
Morris Wynn, Sentinel Insurance Co. - “Risk Management”;

3:30-3:45 Break - Mezzanine

3:45-5:15 Panel - “Senior Management” - Marion Room
Convenor: Frank Sherwood, Florida State University
Participants: Lloyd Nigro, Georgia State University
Amin Aliard, Virginia Commonwealth University
Thomas Roback, Virginia Tech

Panel - “The Budget Process: A Three State Analysis” - Plantation Room
Convenor: Edward Clyne, Mississippi State University
Participants: Marcia Whicker, University of South Carolina
Thomas Lauth, University of Georgia
William Triplet, Budget Commission, State of Mississippi

Panel - “Improving Management in the Administration of Justice” - Harbor Room
Convenor: Erika Fairchild, N.C. State University
Richard Lumb, Western Piedmont Community College - "Improving Management In Law Enforcement Through Leadership Training”;
Stuart Nagel, University of Illinois - “Using Management Science to Assign Judges to Types of Cases”;
Discussants: Ralph Baker and Fred Meyer, Ball State University

Panel - "The Potential For Gerrymandering Jurisprudence and Policy" - Calhoun Room

Convenor: Chris Perry, University of Alabama, Birmingham
Presentors: Craig Grau, University of Minnesota-Duluth - "The Effect of Reapportionment On Competition In State Legislative Elections";
Edward Still, Alabama Civil Liberties Union - "Is Race-Conscious Apportionment a Form of Gerrymandering?"
Charles Backstorm, University of Minnesota - "Appropriate Measures of Partisan Gerrymandering"

Discussant: Bobby Wilson, University of Alabama-Birmingham

Panel - "Privatization of Public Services: The Case of Knoxville" - Garden Room

Convenors: William Lyons and Michael Fitzgerald, University of Tennessee

6:00 Buses depart for Plantation Dinner
6:45-7:30 Reception at Middleton Place Plantation - Sponsored by Gulf Coast Chapter
7:30-9:30 Middleton Place Plantation Dinner

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Friday, October 25th

7:30-9:00 Southern Consortium of University Public Service Organizations Business Meeting - Marion Room

9:00-10:30 Panel - "Implementation of Health and Human Service Programs In An Era of Cutback Management" - Calhoun Room
Convenor: Anne Kilpatrick, Medical University of South Carolina
Presentors: Joan Barnes, Charleston Area Senior Citizens Services
Alberta Cook, Sickle Cell Program of Charleston
Pat Keeley, U.S. General Accounting Office, Atlanta
Jeff Brudney, University of Georgia

Panel - "The New Federalism In Practice: Intergovernmental Conflict In The Regulation of Utilities" - Garden Room
Convenor: Robert Dupont, University of New Orleans
Presentors: Robert Dupont, University of New Orleans
Ruth DeHoog, University of Florida

Panel - "Enhancing Doctoral Research In Public Administration" - Marion Room
Convenor: Thomas Lauth, University of Georgia
Participants: Delmer Dunn, University of Georgia
Kathryn Dowd, University of Georgia
Thomas Lynch, Florida International University
Joan Pynes, Florida Atlantic University
Lloyd Nigro, Georgia State University
David Welborn, University of Tennessee

Panel - "Issues In Public Administration" - Harbor Room
Convenor: Tyrone Baines, N.C. Central University
Sponsors
Southern Bell Marketing
Westvaco Development
Westvaco Timberlands Division
Delta Airlines
Kiawah Island

Exhibitors
American Enterprises Institute
The Brookings Institution
University of Alabama Press
The Strom Thurmond Institute, Clemson University
Southern Bell Marketing
Bureau of Governmental Research and Service,
University of South Carolina
CONFERENCE OFFICIALS

CONFERENCE COMMITTEE

Tony Dukes, SC Dept. of Youth Services,
Chairman

Abby Bacon, Trident Technical College,
Treasurer (Chapter Treasurer)

Samuel Hines, Jr. College of Charleston
(Chapter President)

Laura Hines, College of Charleston

Charlie Fox, Dept. of Planning, Charleston County

Christie Harrison, Employment Training Administration,
Charleston County
(Chapter President Elect)

Ginger Dukes, SC Dept of Youth Services
(Chapter Secretary)

Karen McNamara, Dept. of Planning, Charleston County

Valerie Pitsenbarger, Trident United Way

PROGRAM COMMITTEE

Luther F. Carter, College of Charleston
Chairman

Joseph Uveges, Western Kentucky University,
PA Theory and Education Track Chair

Robert Whelan, Univ. of New Orleans
Intergov. Relations/Urban Track Chair

Tom Lynch, Fla. Atlantic Univ
Finance/Budgeting Track Chair

Sherry Lynch, Broward County Library System
Finance/Budgeting Track Chair

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