

18th Annual
Southeastern Conference on
Public Administration

Promoting Excellence

October 8-10, 1986

at the

The Pensacola Hilton
Pensacola, Florida

hosted by

The Gulf Coast Chapter

of the

American Society for Public Administration



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Mike Holloway, Finance
Grey Jewett, Transportation
Cindy Redeker, Housing

Carole Stricklin
Jack Brock
Michael Stone
Malcolm MacKenzie
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Pre-Conference Events

8:00 - 12:00 am **Writing for Management Workshop**

Union Station \$25 Fee

Larry Walker, University of West Florida

9:00 - 11:30 am **Southern Schools of Public Administration**
Board Room

9:30 - 11:30 am **Chapter Officer's Workshop**
Penn Station

1986 SECOPA Program

Wednesday, October 8

1:00 - 2:00 pm

Opening Plenary Session-- Grand Central Station
Hon. Vince Whibbs, Mayor of Pensacola
Frank K. Gibson, Professor of Political Science
--Emeritus, University of Georgia
"Public Administration: A Retrospective View"

2:15 - 3:45 pm

Rural Administration--Mt. Clair Station
Terry Busson, Eastern Kentucky University,
Convenor
Kim Fox, University of North Carolina-
Charlotte

~~Management~~
Finding a Job in the Federal Sector--Union Station
Alberta Tropf, General Accounting Office, and
Frank Davis, General Accounting Office, Co-
convenors

Quantum Regression--Curriculum Perspectives on Doing
the Public's Business--Broad St. Station
Jefferson S. Duffey, University of Central
Florida, Co-convenor
Ray Shapek, University of Central Florida,
Co-convenor

Professional Development Needs of Local Managers
Penn Station
Charles B. Tyer, University of South
Carolina, Convenor

Urban Redevelopment and Historic Preservation

Grand Central Station

Larry Walker, University of West Florida,

John Daniels, Pensacola Historic Preservation Bd.

Al Coby, City of Pensacola, Tour Guides

Guided Bus Tour--Hilton Lobby--3:30-5:30

4:00 - 5:30 pm

Structural Reform of Local Government in the

Sunbelt--Mt. Clair Station

Peter Colby, University of Central Florida,

Convenor

Dolores Brosnan, Florida International University

Ed Clynch, Mississippi State University

Bernadette Mills, City of New Orleans Mayor's Office

**Barnard and His Management Contemporaries: Their
Impact on the Public Administration Curriculum**

Union Station

Jack Rabin, Rider College, Convenor

Thomas D. Lynch, Florida Atlantic University

Harvey White, Southern University

Gerald J. Miller, Rutgers University

Hal G. Rainey, Florida State University

The Emergency Manager as Public Administrator

Broad St. Station

Ralph Lewis, Florida International University, and

Bob Whelan, University of New Orleans, Co-convenors

Paul Connick, Director of Emergency Management,

Jefferson Parish, Louisiana

Martin Bishop, Director of Emergency Management,

Dade Co., Florida

City Manager Career Patterns and Recruitment--Penn Sta.

David Ammons, North Texas State University, and

James J. Glass, North Texas State University, Co-

convenors

Enhancing ASPA Membership--A Roundtable--Board Rm

Earle Klay, Florida State University

5:30 – 7:30 pm **Host Chapter Reception:** Co-hosted by
Public Administration Quarterly, and The Barnard Society

7:30 pm **SCUPSO Meeting**--Union Station

Thursday, October 9

7:00 – 8:30 am **Continental Breakfast**

SECOPA Executive Committee Meeting--Grand Central Sta.

8:30 – 10:00 am

**Budgetary Policy in the South: Dispensing the
Surplus and Coping with Defecits**--Mt. Clair Station

Edward J. Clynych, Mississippi State University,
Co-convenor, "Coping with Revenue Shortfalls
in Mississippi"

Thomas Lauth, University of Georgia, Co-convenor,
"Dispensing the 'Surplus' in Georgia"

W. Bartley Hildreth, Louisiana State University,
"The Politics of Windfalls"

James Zingale, The Florida Legislature, Discussant

Affirmative Action in Reverse: A Model for a Theory
Union Station

Mfanya Donald Tryman, Prairie View A&M University,
Convenor

Betsy Semko, Jackson State University

Joseph Atkinson, Johnson Space Center--NASA

**Organizational Excellence Versus Organizational
Pathology in the Public Sector**--Broad St. Station
Mary Ellen Guy, University of Alabama--Birmingham,
Convenor

Mylon Winn, University of Alabama

Pete Tyler, Personnel Director, Jefferson Co., Ala.

The Rodney Dangerfield Syndrome: Will We Ever Get Any Respect?--Penn Station

Frank Sherwood, Florida State University,
Convenor

Dominic Calabro, Taxwatch

Rodney Kendig, City of Pensacola

Howard Rasmussen, Fla. Dept. of Business Regulation

The Transition to the Job Market,--Board Room

Jeffrey Stone, City of St. Pete Beach, Convenor

William L. Waugh Jr., Georgia State University

Jim Morrison, U. S. General Accounting Office

Ambe Njoh, Florida State University

10:15 - 11:45 am

Capital Budgeting, Tax Effort, and Impact Fees

Mt. Clair Station

Jack Schluckebier, City of Tallahassee, Convenor

Aman Khan, Florida International University,

"Capital Budgeting in the Public Sector:
a Survey"

C. Bradley Doss, Jr., Georgia State University,

"A Survey of Capital Budgeting"

Elizabeth Lines, Florida Advisory Commission on

Intergovernmental Relations, "Results of the
Florida ACIR's Study of Impact Fees"

Keith Simmonds, Florida A&M University, "Local Tax

Effort and Infrastructure Financing in Metro
Atlanta."

Performance Appraisal Systems--Union Station

Lloyd Nigro, Georgia State University, Convenor

Wendell Lawther, University of Central Florida

Dealing with the Media--Broad St. Station

John Turcotte, State of Mississippi Peer Committee

Video tape presentation

Student, Female & Minority Young Professionals: Additional Dimensions of Organizational Survival--Penn Sta.
Marcia Connor, Assistant City Manager, Opa Locka, Fla., Convenor
Jeanne Marie Col, Sangamon State University
Kenneth M. Austin, City of Tallahassee, Fla.
Mark Malatak, City of Miami Beach, Fla.

11:45 - 1:30 pm Lunch

1:30 - 3:00 pm

Program Evaluation and Performance Auditing

Mt. Clair Station

Harry McGinnis, Florida Bar Association, Convenor
Ron Hy, University of Topeka
Larry Polivka, Florida Governor's Office
John Turcotte, PEER Committee of Mississippi
Mark Funkhowser, Performance Auditing Group,
State of Tennessee
Gary Henry, Dep. Sec. of Educ., State of Virginia

Motivating the Uninvolved Worker--Union Station

Dennis Soden, Appalachian State University, Convenor
Steve Hays, University of South Carolina
Dennis Daley, University of Mississippi

Issues in Distributive and Redistributive Federalism

Broad St. Station

Wendell Lawther, Univ. of Central Florida, Convenor
Dan Durning, Duke University
David Sink, Univ. of Alabama--Birmingham
Janet Ort, Univ. of Alabama--Birmingham
Harvey Johnson, Jackson State University,
David Cox, Memphis State University, Discussant

PA Curriculum Applications of the Micro Computer:

A Roundtable--Penn Station

Carl Grafton, Auburn University at Montgomery, and
Anne Permaloff, Auburn University at Montgomery,
Co-convenors

Tom Foss, Florida State University, "Making the Public
Manager a More Effective Computer User"

Jeffrey Brudney, University of Georgia, "Microcomputers
in the Classroom: Experiencing the Computer
Revolution Again"

Michael Vasu, North Carolina State University, "Social
Statistics Simulation: Using Statistical Simulation
to Teach Contingency Table Analysis"

Exploring the Expectations of an Internship--Board Room

Platon Rigos, University of South Florida, Convenor

3:15 - 4:45 pm

Budget Presentation for Public Use--Mt. Clair Station

Thomas Lynch, Florida Atlantic University, Convenor

Greg Watterson, Florida Atlantic University

Mark Malatak, City of Miami Beach

Al Desilet, City of Tampa

Drug Testing in Organizations: Validity and

Legality--Union Station

Donald Klingner, Florida International University,
Convenor

Pamela Johnson, Florida International University

Capt. John C. Babka, Medical Corp., U. S. Navy

L. Wayne Ethridge, Personnel Director, Pensacola

Using OD to Promote Organizational Excellence: A

Pot Pouri of Pluses and Minuses--Union Station

Kenneth Mitchell, Mississippi State University,
Convenor

Dave Corneval, Florida State University

Howard Frank, Florida State University

John Turcotte, Mississippi Program Expenditure and
Evaluation Review Agency

James Johnson, Memphis State University

Computer Applications for Local Government--Penn Sta.
Charles B. Coe, North Carolina State University,
Convenor
Marty Weisman, Mississippi State University
Bob Sellers, University of Georgia

SECOPA 87 Program Committee Meeting--Board Room

5:30 pm An Evening at Rosie O'Grady's Good Time Emporium
******Conference Special Event******
Reception hosted by Louisiana Chapter--SECOPA '87
Procession from the Hilton Parking Lot

Friday, October 10

7:00 - 8:30 am Continental Breakfast

SECOPA General Business Meeting--Grand Central Station

8:30 - 10:00 am

**Neighborhoods, Intergovernmental Relations, and Public-
Private Partnerships in the Urban South**
Mt. Clair Station
David Swain, Edward Waters College, Jacksonville,
Fla, Convenor
Jim Gilmore, Project Manager, Broadway Project
Corporation, Louisville, Kentucky
Steve Haeberle, University of Alabama-Birmingham

**Quality Circles in the Public Sector: A Review of
the Theory and Empirical Findings--Broad St. Sta.**
A. Halachmni, Tennessee State University, Convenor
Gerald Gabris, Northern Illinois University

**The Theory and Practice of Ethical Administration --
Union Station**

David Gugin, University of Evansville, Convenor
"Teaching Administrative Ethics: An Argument
for the Political Novel"

William R. Connolly, University of Evansville,
"Privacy, Morality and Formal Organization"

Neil Cullinan, Fort Valley State College,
"Ambiguities in the Application of Ethics in
Administrative Decision-Making"

Deborah Williams, University of Alabama-Birmingham,
"Information Technologies in Higher Education:
A Look at the Racial Response Differences in
the State of Alabama"

Donald Wagner, West Georgia College, Discussant

**Strategic Management, The Public Sector, and
University Outreach--Penn Station**

Robert F. Durant, University of Georgia, and
James A. Feldt, University of Georgia, Co-
convenors, "Clarifying Community Values: Social
Judgment Theory, Strategic Planning and University
Outreach"

Jane Massey, University of South Carolina, "Strategic
Planning Outreach in Comparative Perspective:
Lessons from the Career Training Experience"

Kurt Jenne, University of North Carolina, "Strategic
Planning Outreach in the Public Sector:
Lessons from North Carolina"

Henry J. Huckaby, Georgia Residential Finance
Authority, "Strategic Planning for Public
Executives: A Consumer Perspective"

10:15 - 11:45 am

Urban Service Delivery--Mt. Clair Station

Robert Sanders, Florida International University,
Convenor

Keith Ward, Auburn University

Walter Jones, Memphis State University

Richard Campbell, University of Georgia

Robert Myers, Florida International University

Sunshine Laws and Their Implications

Union Station
Susan Coughanour, South Florida Water Management
District, Convenor

Quality Circles: Promise, Problems and Prospects

Broad St. Station
James Bowman, Florida State University, Convenor
Ken Kesterling, Florida Innovation Group
Lucille Wright, Florida Innovation Group
Ted Poister, Georgia State University
Joel Ross, Florida Atlantic University
Carrie Cox, Georgia Dept. of Human Resources

Directions and Impacts of Federal Tax and Budget

Policy--Penn Station
Earle Klay, Florida State University, Convenor
William Triplett, State of Mississippi, "Impacts
of Recent Federal Tax and Budget Decisions"
Robert Labadie, Florida International University,
"Policy Analysis as Reflected in the 1987
Federal Budget Within the Context of Winners
and Losers"
Lee Yong Kyu, Florida International University,
"Will the Supply-Sider's Concept of
Redistributive Policy Work?"

Strategic Planning--Board Room

Larry McGlothlin, Baskerville-Donovan, Convenor
Margaret Crawford, Rankin Co., Miss., Health Care
Center
Iva Thomas, Alabama State Welfare Department
Mary Johnson, Santa Rosa School Board
Christopher Mansfield, Florida State University, "The
Feasibility of Contracting for Medicaid Services
in Florida"

12:00 - 1:30 pm Annual Luncheon Banquet

Willie J. Junior, Chairman, Escambia Co. Commission
Guest Speaker:
Charles T. Goodsell, Virginia Polytechnic Institute
Promoting Excellence in the Public Service

Special Events Calendar

Wednesday, October 8

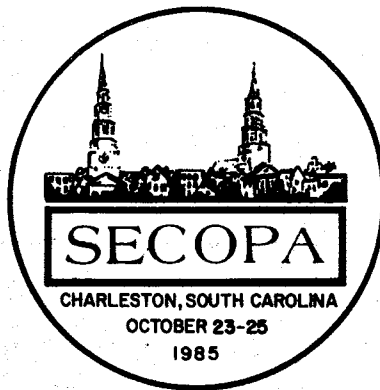
- 8:00 am **Writing for Management Workshop** \$25 fee
Union Station
- 9:00 am **Southern Schools of Public Administration**
Board Room
- 9:30 am **Chapter Officer's Workshop**
Penn Station
- 1:00 pm **Opening Plenary Session**
Grand Central Station
- 5:30 pm **Host Chapter Reception**
Hilton Pool--2nd Floor
- 7:30 pm **SCUPSO Meeting**
Union Station

Thursday, October 9

- 7:00 - 8:30 am **Continental Breakfast**
Hilton 2nd Floor Lobby
- 7:30 am **SECOPA Executive Committee Meeting**
Grand Central Station
- 12:00 m **1989 ASPA Conference Planning Luncheon**
Tickets
- 5:30 pm **An Evening at Rosie O'Grady's**
Meet at Hilton Parking Lot--\$15 Reception and Dinner

Friday, October 10

- 7:00 - 8:30 am **Continental Breakfast**
Hilton 2nd Floor Lobby
- 7:30 am **SECOPA General Business Meeting**
Grand Central Station
- 12:00 pm **Annual Banquet**
Hilton Ballroom



SECOPA

The Southeastern Conference on Public Administration

presents its

Seventeenth Annual Meeting

Furthering the Public - Private Partnership

October 23-25, 1985

at the

Radisson Francis Marion Hotel
Charleston, South Carolina

hosted by

The Lowcountry Chapter of the
American Society for Public Administration
and
The Institute for Public Affairs
and Policy Studies
College of Charleston

Welcome to Charleston!

On behalf of the Southeastern Conference on Public Administration, I am pleased to welcome you to the 1985 Annual Meeting. I am particularly proud that this year the meeting is being held in my home city and hosted by my own chapter. A number of capable people from the Lowcountry Chapter have worked tirelessly in an effort to provide a memorable experience for our professional colleagues. We hope that the meeting, the program, and the City meet all of your expectations.

If any SECOPA Official or Lowcountry Chapter member can do anything to make your stay more enjoyable, please do not hesitate to ask.

*Luther F. Carter
1984-85 SECOPA Chairperson*

On behalf of the Lowcountry Chapter of ASPA, the College of Charleston, and the City of Charleston, I would like to welcome you to the Seventeenth Annual Meeting of SECOPA. It has been indeed a pleasure to serve as this year's Conference Chair and I hope that you find this Annual Meeting one to remember.

Please let me or any member of the Lowcountry Chapter know if there is anything we can do to make your stay more pleasurable.

*Tony Dukes
Conference Chairperson*

Calendar of Events

Wednesday - October 23, 1985

- 9:00 A.M. - 5:00 P.M. **Registration**
(Mezzanine Level)
- 9:00 A.M. - 5:00 P.M. **Exhibits**
(Mezzanine Level)
- 9:00 A.M. - 1:00 P.M. **Southern Association of Schools of Public Administration and Affairs Annual Meeting**
(Blacklock House, College of Charleston)
- 1:30 - 3:00 P.M. **Chapter Officers Workshop**
(Harbor Room)
- 1:30 - 4:45 P.M. **Concurrent Panels**
- 5:00 - 6:00 P.M. **1986 Program Committee Meeting**
(Marion Room)
- 6:00 - 7:00 P.M. **SECOPA Reception**
(Blacklock House, College of Charleston)
- 7:00 - until No Host Dine Around

Thursday - October 24, 1985

- 7:00 - 8:00 A.M. **SECOPA Business Meeting**
(Marion Room)
- 8:00 - 9:00 A.M. **Plenary Session Breakfast**
(Gold Room)
- 9:00 A.M. - 5:00 P.M. **Registration**
(Mezzanine Level)
- 9:30 A.M. - 5:00 P.M. **Exhibits**
(Mezzanine Level)
- 9:15 A.M. - 12:30 P.M. **Concurrent Panels**
- 12:30 - 2:00 P.M. **Lunch on Your Own**
- 2:00 - 5:15 P.M. **Concurrent Panels**
- 6:00 P.M. **Buses Depart For Plantation Dinner**
- 6:45 - 7:30 **Gulf Coast Reception**
(at Middleton Place Plantation)
- 7:30 - 9:30 **Plantation Dinner**

Friday - October 25, 1985

- 7:30 - 9:30 A.M. **Southern Consortium of University Public Service Organizations Business Meeting**
(Marion Room)
- 9:00 - 10:30 A.M. **Concurrent Panels**
- 10:30 - 11:30 A.M. **Check out Time**
- 11:30 A.M. - 1:30 P.M. **SECOPA Luncheon (Colonial Room)**
Speaker: Dwight Waldo, Professor Emeritus
Syracuse University

Conference Program

Wednesday, October 23rd

- 9:00-5:00 Registration - Mezzanine
- 9:00-1:00 **Southern Association of Schools of Public Administration and Affairs Annual Meeting** - Blacklock House, College of Charleston
- 1:30-3:00 **Roundtable - "University Public Service to State and Local Govts: Questions of Professionalism"** - Plantation Room
Convenor: Joe Whorton, Institute of Government, Univ. of Georgia
Showcase Charleston Panel - "Tourism Management" - Marion Room
Convenor: Samuel Hines, Jr., College of Charleston
Participants: Roger Stough, Indiana University at Indianapolis
Mary Feldman, Cantrell Associates
- Workshop - "The Impact of The NASPAA MPA Standards"** - Calhoun Room
Convenor: Joseph Uveges, Western Kentucky University
Participants: J. Oliver Williams, N.C. State University
Robert Whelan, University of New Orleans
Naomi Lynn, Georgia State University
Daniel Poore, Coastal Carolina University
Ann-Marie Rizzo, Fla. International Univ.
Robert Clary, American University.
- Workshop - Chapter Officers Workshop** - Harbor Room
- 3:00-3:15 Break - Mezzanine
- 3:15-4:45 **Panel - "Federal Budgeting and Its Implications"** - Plantation Rm.
Convenor: Peter Corwin, Broward County Govt., Ft. Lauderdale, Fla.
Presentors: George Guess, Ga. State University - "The Politics of Reducing Federal Deficits";
Pat Keehley, U.S. General Accounting Office, Atlanta - "Productivity and Budgeting in Federal Agencies"
- Panel - "Health Care Delivery System and Public Policy"** - Harbor Room
Convenor: Thomas Wilson, Auburn University at Montgomery
Presentors: Mark Burns and Mark Garst, Auburn University - "Health Planning in Alabama - Freeze Or Deepfreeze?";
Mary Ellen Guy, University of Alabama at Birmingham - "I Heard it On The Grapevine..." (Empirical analysis of informal communications in a hospital setting);
Theodore H. Poister, Georgia State University - "Cost Functions of Private Service Providers: The Case of Mental Retardation";
Thomas Wilson, Auburn at Montgomery and Elton Smith, Alabama Legislative Fiscal Office - "Legislative Responses to the Issues of Indigent Care: The Case of Alabama"

Panel - "Administrative Theory and The Reagan Administration" - Calhoun Room

Convenor: Lon Felker, East Carolina University

*Participants: Nolan J. Argyle, Valdosta State University
Stephen Hays, University of South Carolina*

Panel - "Performance Appraisal" - Garden Room

Convenor: Gerald Gabris, Mississippi State University

*Presentors: Linda McNish, U.S. Public Health Service - "A Critical Review of Performance Appraisal at the Federal Level";
Gerald Gabris, Mississippi State University - "Employee Motivation, Attitudes Toward Management and Performance Appraisal Score: Is There a Linkage?"
Dennis Daley, University of Mississippi - "Performance Appraisal Helpfulness For Training and Development: Its Influence on the Perception of Organizational Success Among Public Employees";
Bill Farmer, Landing Associates, Inc., Savannah, Ga. - "Performance Appraisal - Nearly Dead, and What's Next?";*

Discussants: Ron Lemore, City Manager, Jessup, Ga.

Bill Mitchell, City Engineer, Gulfport, Mississippi

Panel - "State Aid and Responsiveness to Local Needs" - Marion Room

Convenor Planton Riggs, University of South Florida

*Presentors: Dennis Gilbert, University of Louisville
William Waugh, Georgia State Univ.
Richard Orman, Florida Atlantic Univ.
James Amons, Florida A & M Univ.*

Discussant: Edwin Benton, University of South Florida

5:00-6:00 **1986 Program Committee Meeting** - Marion Room

Productivity Improvement Interest Group Meeting - Calhoun Room
Sponsored by Center For Productivity Improvement -Florida State University

6:00-7:00 **SECOPA Reception** - Blacklock House, College of Charleston

7:00- No Host Dine-Around

Thursday, October 24th

7:00-8:00 **SECOPA Business Meeting** - Marion Room

9:00-5:00 Registration (Mezzanine)

8:00-9:00 **Plenary Session Breakfast** - Speaker: Joseph P. Riley, Jr. Mayor of Charleston - Gold Room

9:30-5:00 Exhibits - (Mezzanine)

9:15-10:45 **Panel - "Issues and Trends In Personnel"** - Harbor Room
Convenor Charlie Tyer, University of South Carolina

Presentors: Dolores Brosnan, Fla. International Univ. - "Alternative Work Patterns";
Donald Klinger, Fla. International Univ. - "Personal Liability of State and Local Personnel Directors"
Greg Lewis, University of Georgia - "Comparable Worth";
Donald Tryman, Prairie View A & M, "Reversing Affirmative Action: A Theoretical Construct"

Discussant: J. Devereaux Weeks, University of Georgia

Panel - "Budgeting Analysis and Computers" - Plantation Room

Convenor: Thomas Lynch, Florida Atlantic University

Presentors: W. Bartley Hildreth, Louisiana State University - "Assessing the Budgeting of Personnel Requirements";
Charles K. Coe, N.C. State University - "Combining Cost Accounting and Industrial Engineering";
Gary Russell, University of North Carolina - "Zero Base Budgeting: On Line and Happy in Mecklenburg County, N.C.";
Clifford McCue and Raymond Frost, Florida Atlantic University - "Micro Computers and Financial Management";
Greg Watterson, Florida Atlantic University - "Up and Down Loading From Micro Computers"

Roundtable - "Ethics and The Public Administrator" - Calhoun Room

Convenor: Bill Moeller, Florida State University

Panel - "Health and Human Service Programs For The Poor" - Marion Room

Convenors: David Sink, University of Alabama - Birmingham and Eddie Blankenship, City Council, Birmingham

Presentors: Vee Stalker, Cooper Green Hospital, Birmingham - "Varying Perceptions of the Quality of Care for Indigent Patients";

Victoria Johnson, University of Missouri - Kansas City and David Sink, University of Alabama - Birmingham - "Community Networks and the Provision of Basic Material Needs";

Eddie Blankenship, City of Birmingham - "Experiences With the Homeless: The Case of Birmingham";

Discussants: Linda Martin, United Way of Central Alabama
Embry Howell, Medicaid Consultant, Washington, D.C.

Panel - "Contracting For Services" - Garden Room

Convenor: Richard Campbell, University of Georgia

Presentors: Peter Colby, University of Central Florida
Patrick Salerno, County Administrator, Chatham County, Ga.

Jerry Singer, University of Georgia

Keith Snavelly, Southern Illinois University - Carbondale

Discussant: William Murin, University of Wisconsin - Parkside

10:45-11:00 Break - Mezzanine

11:00-12:30 *Panel* - "Assessing Recent Developments In Aging Policy At The State and Federal Levels" - Garden Room

Convenor: Jane Decker, University of North Florida

Presentors: Charles Donellan, New Orleans Council On Aging
Bonnie Hassler, Urban Systems Research & Engineering Washington, D.C.

Joyce Thomas Jones, University of North Florida

Panel - "Miami Metro Transit System: A Public-Private Experience" - Plantation Room

Convenor: Aman Khan, Florida International University

Presentors: Mitchell Friedmann, Metro Dade County, "Implementation of Joint Development Transit Policies";
Herscel Green, Green Companies of Fla., Inc., "A Private Developer's Experience with Joint Development Project";

Sigmond Zibler, President, Int'l Taxi-Limo Company, "Joint Development Opportunities for Private Operator";

Leon Sacks, Metro Dade County, "Transit Operators' Experience In Using Private Providers";

Discussant: Armando Vidal, Metro Dade County

Panel - "Impact of Reagan Federalism on Local Governments" - Harbor Room

Convenor: Terry Busson, Eastern Kentucky Univ.

Presentors: Robert Whalen, University of New Orleans

Janet Patton, Eastern Kentucky Univ.

Terry Busson, Eastern Kentucky Univ.

Beverly Cigler, NC State Univ.

Discussant: David Swain, Edward Waters College

Kathryn Hensley, NOAA

Panel - "Management Assessment" - Calhoun Room

Convenors: Robert Cunningham and Dorothy Olshfski, Univ. of Tennessee

Participants: Gerald Gabris and Kenneth Mitchell, Mississippi State University

James Harvey and Betsy Semko, Jackson State University

Warren Moore, Tennessee Human Rights Commission

12:30-2:00 Lunch - On Your Own

2:00-3:30 *Panel* - "Urban Administration In An Era of Fiscal Stress" - Garden Room

Convenor: Jewel Prestage, Southern University at Baton Rouge

Presentors: Walter Jones, Memphis State Univ.

Gary Mattson, University of Texas-San Antonio

Harvey White, Southern University at Baton Rouge

Panel - "Historic Preservation" - Marion Room

Convenor: Thomas Palmer, College of Charleston

Participants: Frances Edmunds, Former Dir., Historic Charleston Foundation
Joseph H. McGee, Former Member, National Trust

Panel - "Public Administration Education in Transition" - Plantation Room

Convenor: Larry Keller, Cleveland State University

Participants: Brenda Rowe, Atlanta University
D. Greg Streib, Virginia Tech
Caroyl Rice, State of Ohio

Panel - "Public-Private Initiatives In Public Capital Investments" - Harbor Room

Convenor: Michael Lefever, S.C. Dept. of Youth Services

Participants: Robert Strother, Appalachian Council of Governments
Harold Henn, Director of Community & Economic Affairs, Office of the Governor
William Youngblood, Public Finance Attorney

Panel - "Budgeting and Its Interrelationships" - Calhoun Room

Convenor: Khalid Salahuddin, Metropolitan Dade County

Presentors: Cynthia Curry, Metropolitan Dade County - "The Supervisor and the Budget";
Morris Wynn, Sentinel Insurance Co. - "Risk Management";
Timothy Ashmore, Columbia, Ga. Chamber of Commerce - "The Privatization Option"

3:30-3:45 Break - Mezzanine

3:45-5:15 *Panel - "Senior Management" - Marion Room*

Convenor: Frank Sherwood, Florida State University

Participants: Lloyd Nigro, Georgia State University
Amin Aliard, Virginia Commonwealth University
Thomas Roback, Virginia Tech

Panel - "The Budget Process: A Three State Analysis" - Plantation Room

Convenor: Edward Clynch, Mississippi State University

Participants: Marcia Whicker, University of South Carolina
Thomas Lauth, University of Georgia
William Triplet, Budget Commission, State of Mississippi

Panel - "Improving Management in the Administration of Justice" - Harbor Room

Convenor: Erika Fairchild, N.C. State University

Presentors: Daryl Champion, Fayetteville Technical Institute - "Organization Development: A Strategy For Improving Problem Solving and Renewal Processes In Police Organizations";
Richard Lumb, Western Piedmont Community College - "Improving Management In Law Enforcement Through Leadership Training";
Stuart Nagel, University of Illinois - "Using Management Science to Assign Judges to Types of Cases";

Discussants: Ralph Baker and Fred Meyer, Ball State University

Panel - "The Potential For Gerrymandering Jurisprudence and Policy" - Calhoun Room

Convenor: Chris Perry, University of Alabama, Birmingham

Presentors: Craig Grau, University of Minnesota-Duluth - "The Effect of Reapportionment On Competition In State Legislative Elections";

Edward Still, Alabama Civil Liberties Union - "Is Race-Conscious Apportionment a Form of Gerrymandering?"

Charles Backstorm, University of Minnesota - "Appropriate Measures of Partisan Gerrymandering"

Discussant: Bobby Wilson, University of Alabama-Birmingham

Panel - "Privatization of Public Services: The Case of Knoxville" - Garden Room

Convenors: William Lyons and Michael Fitzgerald, University of Tennessee

6:00 Buses depart for Plantation Dinner

6:45-7:30 **Reception at Middleton Place Plantation** - Sponsored by Gulf Coast Chapter

7:30-9:30 **Middleton Place Plantation Dinner**

Friday, October 25th

7:30-9:00 **Southern Consortium of University Public Service Organizations Business Meeting** - Marion Room

9:00-10:30 *Panel - "Implementation of Health and Human Service Programs In An Era of Cutback Management" - Calhoun Room*

Convenor: Anne Kilpatrick, Medical University of South Carolina

Presentors: Joan Barnes, Charleston Area Senior Citizens Services

Alberta Cook, Sickle Cell Program of Charleston

Pat Keehley, U.S. General Accounting Office, Atlanta

Jeff Brudney, University of Georgia

Panel - "The New Federalism In Practice: Intergovernmental Conflict In The Regulation of Utilities" - Garden Room

Convenor: Robert Dupont, University of New Orleans

Presentors: Robert Dupont, University of New Orleans

Ruth DeHoog, University of Florida

Panel - "Enhancing Doctoral Research In Public Administration" - Marion Room

Convenor: Thomas Lauth, University of Georgia

Participants: Delmer Dunn, University of Georgia

Kathryn Dowd, University of Georgia

Thomas Lynch, Florida International University

Joan Pynes, Florida Atlantic University

Lloyd Nigro, Georgia State University

David Welborn, University of Tennessee

Panel - Issues In Public Administration" - Harbor Room

Convenor: Tyrone Baines, N.C. Central University

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