The University of New Orleans MPA Program is Hosting

SECoPA 2011

September 21-24, 2011 • New Orleans, LA

Building Trust and Confidence in the Profession of Public Administration

Conference Program
### Wednesday, September 21, 2011

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SECoPA Board Meeting, Room, Orleans Room

### Thursday, September 22, 2011

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Conference Registration, Queen Anne Mezzanine  
6 Concurrent Sessions  
Break  
6 Concurrent Sessions  
Plenary Awards Luncheon: Keynote Speaker: Lt. Governor Jay Dardenne: East/West Ballrooms  
6 Concurrent Sessions  
Break  
6 Concurrent Sessions  
Opening Reception, East/West Ballrooms: Hosted by LSU

### Friday, September 23, 2011

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Conference Registration, Lobby  
6 Concurrent Sessions  
Break  
6 Concurrent Sessions  
Plenary Luncheon: Keynote Speaker: The Honorable Mitch Landrieu, Mayor of New Orleans (invited): East/West Ballrooms  
6 Concurrent Sessions  
Break  
6 Concurrent Sessions  
SECoPA Members Business meeting, Iberville Room  
SECoPA 2012 Host Reception, La Nouvelle East/West: South Florida Chapter

### Saturday, September 24, 2011

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Conference Registration, Lobby  
5 Concurrent Sessions  
Break  
5 Concurrent Sessions  
SECoPA Board Meeting: Iberville Room
CONVENTION FACILITIES
24,000 square feet of meeting space | 24 ballroom, meeting and reception rooms | Largest at 6,236 square feet accommodating up to 500

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FAX 504-681-4491
Wednesday, September 21, 2011

3:00 PM – 5:00 PM SECoPA Board Meeting, Orleans Room

Thursday, September 22, 2011

7:30 AM – 5:00 PM Conference Registration, Lobby

8:00 AM – 9:30 AM Concurrent Sessions

Rules and Ethics in Police Administration
Moderator: James R. Brunet, North Carolina State University
Iberville Room

The Role of Experience in Prioritizing Adherence to SOPs in Police Agencies
Casey LaFrance and Jonathan Day, Western Illinois University

The State of Ethics Education and Training For the Police
Manfred F. Meine and Thomas P. Dunn, Troy University

The Role of Leadership in Promoting Police Integrity
Mikail Kaya, Spalding University and Hidayet Tasdoven, University of Central Florida

Diverse Needs and Responses in Disasters
Moderator: John C. Morris, Old Dominion University
Bienville Room

Business Resilience in Disaster: A Statistical Analysis of Local Government Impacts
Christopher L. Atkinson, Florida Atlantic University

Drilling into Contingent Coordination: A Case Study of Deepwater Horizon Response Efforts Involving the Marine Transportation System
Madeleine W. McNamara, U.S. Coast Guard, and John C. Morris, Old Dominion University

Sheltering and Housing Recovery after Disasters: Dissecting the Problems of Policy Implementation and Possible Solutions
Agymang Frimpong, Texas Southern University

Children's Unique Needs in Emergencies
Alessandra Jerolleman, Save the Children

Tools for Economic Development
Moderator: Jeremy Hall, University of Texas Dallas
Royal Salon C
Publicly-funded Sports Facilities: Keeping Score and Making Changes
Leigh N. Hersey, University of Memphis

Community Development Districts and Growth Management in Florida
Gina Scutelnicu, Jackson State University

The Extent of Cluster-Based Policies and the Political/Institutional Context: A Collective Case Study
Roberto Gallardo, Southern Rural Development Center, and Bethany Stich, Mississippi State University

Public Procurement and Economic Development
Sebawit G. Bishu, and Sawsan A. Abutabanjah, Old Dominion University; and Mohamed Alkadry, Florida International University

Environmental Issues from Multiple Venues
Moderator: Mark T. Imperial, UNC Wilmington
Orleans Room

Oil and Gas Well Siting: Drilling Down Environmental Justice Issues
Laurie Constance Long, University of North Texas

Municipal Waste to Energy Opportunities for Local Governments
Warren P. Nevard, University of Tennessee

Factors Affecting Property Owners' Attitudes toward Sustainable Tourism Development: Comparing Seasonal and Permanent Property Owners in Mountain and Coastal Resort Communities
Huili Hao, East Carolina University, and Gary Russel, UNC Charlotte

Can Local Voluntary Environmental Programs “Work”? An Examination of the City of Fort Collins’ (Colorado) Climate Wise Program
Jonathan Fisk and Samantha Mosier, Colorado State University

Developing Human Resources for the Public Sector
Moderator: Donna Handley, Lampstead Solutions
Royal Salon D

Does Age Affect Career Advancement Motivation: A Life-Course Approach
Justin Michael Stritch, University of Georgia

Educating PA Students with Substantial Work Experience
George W. Dougherty, Jr., University of Pittsburgh, and Meagan Van Gelder, University of Nebraska at Omaha

Choosing to Work in the Public Sector: Modeling Antecedents of Public Service Motivation in Undergraduate Students
Vivian Greentree, Old Dominion University
The (Hidden) Effect of Financial Rewards for Professional Certification: The Case of Public Procurement
Hyung-Hoon Kim, Georgia State University and Georgia Institute of Technology

Techniques and Examples of Policy/Program Evaluation
Moderator: Tom Barth, UNC Wilmington
Cabildo Room

Using Media and Other Non-Traditional Sources of Qualitative Policy Research
Meena Chary, University of South Florida

Support Providing Employees’ Association of Kentucky (SPEAK): An Ex-Post Evaluation of Project Impact on Direct Support Professional Agency and Worker-Level Outcomes
Cezar Brian Mamaril and Edward T. Jennings, Jr., University of Kentucky

Detainees or Enemy Combatants? An Application of Kingdon’s Policy Stream Model
Adale Martin and Rob Kenter, Old Dominion University

From Description to Numbers: A New Quantitative Approach to Implementation
Millicent Addo, Southern University, and Khashruzzaman Choudhury, Jackson State University

9:30 AM – 9:45 AM Break

9:45 AM – 11:15 AM Concurrent Sessions

Analyzing Crime and Protection
Moderator: Salmon Shomade, University of New Orleans
Iberville Room

Raising North Carolina’s Juvenile Court Jurisdiction Age
Marquita M. Mbonu, NC Department of Health and Human Services, and Keith O. Harmon, West End Community Center Inc.

Quiet Casualties: An Analysis of U Non-immigrant Status of Undocumented Immigrant victims of Intimate Partner Violence
Helisse Levine and Shelly Peffer, Long Island University

Safety in Numbers: Determining the Correlates of Crime at Texas Universities
Robert A. Haynes, University of Texas Dallas

Police Budgeting Strategies: What Still Works?
Connie J. West and James R. Brunet, North Carolina State University

Risk Assessment and Mitigation
Moderator: William Waugh, Georgia State University
Bienville Room
Would a Guerilla Employee Have Helped? An Examination of Louisiana's Levee Board Reform Process
Theogene Melancon, Louisiana State University

Building Trust in Local Government: Using the Concepts of Systems Thinking to Mitigate Risk during Emergencies
Kenneth Goldberg, National University

Risk Analysis for Residential Fire Fatalities and the Impact of the Fire Safe Cigarette Law in Tennessee
David H. Folz, Leah Festa and Christopher A. Shults, University of Tennessee

An Assessment of the Effect of Rare Events on Nuclear Energy Power Production: Lessons from Fukushima and the Management of Risk in a Carbon-Neutral Future
Joseph Alleyn Cochran, UNC Charlotte

Environmental Policy and Implementation
Moderator: Gary Rassel, UNC Charlotte
Royal Salon C

Institutions Still Matter: Policy Adoption for Local Sustainability
Jungah Bae, Florida State University

Cultural Punctuations and the Evolution of U.S. Energy Policy

Ecology and Administration: Trans-boundary Ecosystem Management in Latin America
Emmett Lombard, Oakland University

Analyzing the Structure of Collaborative Partnerships for Environmental Management: Developing Framework for Comparative Analysis
Mark T. Imperial, UNC Wilmington

Ethical Lessons from People in Power
Moderator: Earle Klay, Florida State University
Orleans Room

Security Policy's NIMBY: How the Bush Administration Marketed Security Regulations
Rob Kenter, Old Dominion University

Ethical Considerations of the Deepwater Horizon Oil Spill's Compensation Program
Melissa C. Emerson, Mississippi State University

George Washington, Ethics, and Public Administration
Scott Cook and Earle Klay, Florida State University
Administrative Power and Overfeasance: The Controversial Career of Frances G. Knight
Richard D. White, Jr.

Public Health Administration and Policy
Moderator: T. Lucas Hollar
Royal Salon D

The Reification of Public Health and Its Consequences for Health Policy: Problem Recognition, Constituencies, Interventions, and Childhood Obesity
T. Lucas Hollar, Nova Southeastern University

Discordance between Health Information Technology Adoption in Patient Centered Medical Homes and the Impact of Visit Time Constraints for Providers Caring for Underserved Populations
Nicole Cook, Nova Southeastern University

Little Red Hen / Big Red Hen: The Pushy Character of Public Health Leadership
John Dodds, Nova Southeastern University

Elite Theory and Pharmaceutical Policy within Healthcare Reform: Disturbing Implications for Democratic Governance, Free Market Capitalism, and Consumers
Catherine Wheaton, Stephen F. Austin State University

Human Elements in Organizational Performance
Moderator: R. Paul Battaglio, Jr., University of Texas Dallas
Cabildo Room

Conscientious Facets Affect the Competitive Advantage of Managers
Angelica T. Daus, Metropolitan State University

Bringing Culture into the Study of Organizational Commitment (OC)
Ji Sung Kim and Sue R. Faerman, University at Albany, SUNY

The Role of Imagination in the Organization: Public Administration and System of Systems (SoS) Perspectives
Sawsan A. Abutabanjeh and Ra'ed M. Jaradat Old Dominion University
11:15 PM – 1:15 PM Plenary Luncheon

Keynote Speaker: Lieutenant Governor Jay Dardenne, East/West Ballrooms; SECoPA Boorsma, Kline and Collins Awards

John Kiefer, Conference Host

Dorothy Norris-Tirrell, SECoPA Board Chair

Joe King, Acting Chancellor and Provost, University of New Orleans

Jim Richardson, Director, Public Administration Institute, Louisiana State University

Jay Dardenne, Lieutenant Governor, State of Louisiana

Peter Boorsma, Senator, The Netherlands

Robert Smith, Chair, Kline Award Committee

Tom Barth, Chair, Collins Award Committee

LIEUTENANT GOVERNOR JAY DARDENNE

Jay Dardenne was elected Lieutenant Governor of the State of Louisiana in November 2010 with 57% of the vote, filling the remaining year on an unexpired term.

He previously served four years as Secretary of State and fifteen years in the State Senate.

During his legislative service, he chaired the Senate Finance Committee and the Senate and Governmental Affairs Committee. In 2003, he was named National Republican Legislator of the Year.

He is an active community volunteer, having hosted the Jerry Lewis Telethon for the Muscular Dystrophy Association for more than twenty five years.

Lieutenant Governor Dardenne conducts a presentation entitled "Why Louisiana Ain't Mississippi," a lively and colorful look at Louisiana's culture, demography, history, music and politics.

He is an attorney and a graduate of Baton Rouge High School, Louisiana State University and the LSU Law Center.

He is married to the former Cathy McDonald. They have two grown sons, John and Matthew.
1:30 PM – 3:00 PM Concurrent Sessions

Public Perceptions of and Reaction to Disasters
Moderator: Christine Springer, University of Nevada Las Vegas
Iberville Room

Disasters: Myth versus Reality: A Qualitative Study on Warning Fatigue
Bart R. Batman, Capella University and Brown Mackie College

Electoral Accountability in Technology Risk Policy: Applications of SJT
Ning Chang, I-Shou University

The Social Construction of Disasters in the United States: Cultural and Historical Phenomena
Tonya T. Neaves, Mississippi State University, and Aaron Wachhaus, Pennsylvania State University Harrisburg

Emergency Management in Popular Culture
Thomas E. Poulin, Capella University.

Ethics and Public Policy
Moderator: Richard D. White, Jr., Louisiana State University
Bienville Room

The Ethical Dilemma of State Budget Cuts in the Context of Social Determinants of Health
Cicily Hampton, University of North Carolina at Charlotte

Ethical Stewardship, Transparency, and Decision Making: From Utilitarianism to Deontological Perspective. A Case Study in Analysts.
Kwame Badu Antwi-Boasiako, Stephen F. Austin State University

The Freedom of Information Act and the U.S. Supreme Court: The New Pro-Transparency Doctrine
Mark D. Bradbury, Appalachian State University

American Authoritarian Democracy: Vietnam War, Kosovo War, and Overseas Contingency Operation
Joshua M. Steinfeld, Florida Atlantic University

Managing Public Funds
Moderator: Kenneth Hunter, City of Rocky Mount, NC
Royal Salon C

Investment of Public Funds in State Sponsored Local Government Investment Pools
David Edwards and Marcus D. Mauldin, The University of Tennessee at Chattanooga
Budgetary Public Decision: A Proposal of Methodology of Decision Making and Evaluating Outcomes
Carlos Jose Guimaraes Cova and Eduardo Picanco Cruz, Universidade Federal Fluminense, and Carlos Navarro Fontanillas, Universidade Federal do Rio de Janeiro, Brazil

Indiana Property Tax Reform: Equity Considerations
Olha Krupa, Indiana University

U.S. State Employee Pension Systems: An Investigation into the Causes of Unfunded Liabilities
Chuck Truesdell, University of Kentucky

Who Gets Health Care and When
Moderator: Bruce D. McDonald III, Indiana University - South Bend
Orleans Room

The Impact of Health Reform on Safety Net Hospitals
Christine S. Spencer, University of Baltimore

The Right to Die, But Not to Live: An Analysis of Patient Self-Determination to Continue Life-Sustaining Medical Treatment in U.S. States
Jacqueline Harvey, University of North Texas

Evaluating Mental Health Provision in Low-Income Countries: A Policy Analysis Study of Jamaica, W.I.
Keren R. Campbell and Rasheeda Abdul-Ghafrar, North Carolina Central University

Explaining the Service Levels of Home Community Based Waiver Programs
Edward T. Jennings, Jr., and Zhiwei Zhang, University of Kentucky

Human Resource Policies and Impacts
Moderator: Robert M. Sanders, University of West Georgia
Royal Salon D

Testing the Limits of the Amended Americans with Disabilities Act of 2008
Charles E. Mitchell, Troy University

Beyond Family-Friendly Policies: Work-Life Balance Experiences of University Faculty and Staff
Sarah E. Towne, Appalachian State University

HR, the Law and the Impact on Public Trust
Ann Hess Braga, Staff Director, Boston City Council

What Have We Done To Our Daughters? An Exploration of Maternity Leave Benefit Utilization
Victoria Gordon and Saundra Ardrey, Western Kentucky University, Bowling Green, KY
Government and Culture in Comparative Perspective
Moderator: Michael Huelshoff, University of New Orleans
Cabildo Room

The Impacts of European Union on Social Conflicts
Injae Hwang/Jongmin Choi

The Impact of Affective Images on Revisiting Local Festival: An Explanatory Study
Jun Ki Lee and JungWook Seo, Arizona State University

The Irish Woman's Struggle for Reproductive Healthcare and the EU: An Unexpected Case of Europeanization?
Sarah Cooper, University of Exeter

3:00 PM – 3:15 PM Break

3:15 PM – 4:45 PM Concurrent Sessions

Courses of Action to Move toward Increased Trust and Confidence in Disaster Mitigation, Response and Recovery
Moderator: Antoinette Christophe, Texas Southern University
Iberville Room

Antoinette Christophe, Texas Southern University
Michael O. Adam, Texas Southern University
Zeenia Challa, Texas Southern University
Mickey Ary, Texas Southern University
Ebomi Barnes, Texas Southern University
Brittney Atanga, Texas Southern University

Revenue Rules and Sources
Moderator: Will Hatcher, Eastern Kentucky University
Bienville Room

Constraining or Augmenting? Reevaluation of the Impact of Tax and Expenditure Limitations on Municipal Finances
Rui Sun, University of Central Florida

Kenneth Hunter, City of Rocky Mount, NC

An Exploratory Analysis of Intergovernmental Finance: The Case of the Atlanta BeltLine Project
Kimala Davis, Kennesaw State University
California’s Budgetary Shortfall: A Study of a State’s Financial Crisis
Edgar Freeman, University of Baltimore

Local Option Sales Tax, State Capital Grants, and Disparities of School Capital Outlays in Georgia: Decomposing the Inequality Measures
Zhirong (Jerry) Zhao, University of Minnesota, and Wen Wang, City University of Hong Kong

Public Policy and Implementation in Comparative Perspective

Moderator: Charles Hadley, University of New Orleans
Royal Salon C

Brownfield Redevelopment in Turkey: Implementation Perspectives Learned from US Experience
Gokcen Kilinc, University of Pittsburgh

Measuring the Quality of Public Finance Institutions across Countries: A Confirmatory Factor Analysis
Samphors Khieu and Hyung-Hoon Kim, Georgia State University

Examining Organizational Commitment among Civil Servants in UAE
Abdulfattah Yaghi, United Arab Emirates University

Performance Measures and Management

Moderator: P. Edward French, Mississippi State University
Orleans Room

Institutional Commitment, Performance Indicators and Strategy Making: Diversity Strategy in Academic Departments
Xuhong Su, University of South Carolina, Columbia

Use of Performance Measurement Information by Local Government Managers: Evidence from a Canadian Provincial Performance Regime
Étienne Charbonneau, École nationale d’administration publique Montreal, François Bellavance, HEC Montréal

Trends among City Governments in Measuring Service Quality, Effectiveness, and Efficiency
David N. Ammons, University of North Carolina, Chapel Hill

Connecting the Adoption, Implementation, and Evaluation of Performance Management Systems in U.S. Local Public Health Organizations
Brent Lucas, North Carolina State University

Citizen Attitudes and Engagement

Moderator: Meena Chary, University of South Florida
Royal Salon D
Political Voice and Civic Attentiveness of Public Employees
Ertas Nevbhar, University of Alabama Birmingham

Planning for Technology to Enhance Citizen Engagement: Implications for Local Governments
William Barnes, City of Suwanee GA, and Brian N. Williams, University of Georgia

Military Affiliation and Ideological and Policy Attitudes: Is There A Connection?
Katharine A. Neill, Old Dominion University

Substantive Participation: Participation that Works for Citizens and Administrators
Allison H. Turner, West Chester University

Structures for Inter-organizational Collaboration
Moderator: Kathleen Hale, Auburn University
Cabildo Room

Towards iGov: Applications of Platform Governance
Aaron Wachhaus, Penn State University Harrisburg

Assessing the Effectiveness of Collaboration between University and Community Partners
Sharon Paynter and Robert Thompson, East Carolina University

Assessing Inter-organizational Collaboration in a Regional Consortium for Higher Education
Pamela T. Dunning & Pamela A. Gibson, Troy University

Studying the Drivers of Local Emergency Management and Homeland Security Collaboration in the Vertical and Horizontal Contexts: Are They Different?
Kaiju Chang Florida State University
The Public Administration Institute in the E. J. Ourso College of Business at Louisiana State University supports the Master of Public Administration, a program emphasizing public management, finance, and ethics. The program includes specializations in Healthcare Management and Finance, Environmental Management, Public Policy, Disaster Management, State and Local Government, and Nonprofit Management. The MPA program at LSU is student-friendly featuring an active student organization; features faculty-student interaction; provides an active placement process for graduating MPAs' and, is fully accredited by the National Association of Schools of Public Affairs and Administration. The program also supports a joint degree program with the LSU Paul M. Hebert Law Center. The geographic setting is South Louisiana with its rich cultural heritage.

The Stephenson Disaster Management Institute

The Stephenson Disaster Management Institute seeks to save human and animal lives by continuously improving disaster response management through leadership in applied research and executive education. SDMI builds and disseminates best practices to the business and disaster management communities. Founded in 2007 in response to the aftermath of Hurricane Katrina, SDMI is a part of the Stephenson National Center for Security Research and Training at LSU. SDMI uniquely resides in the E. J. Ourso College of Business for enhanced collaboration with the private sector community. Contributions from individuals and industry, along with governmental contracts and research grants, fund the work of SDMI. To support the institute's mission, please visit http://sdmi.lsu.edu/give
Friday, September 23, 2011

7:00 AM – 8:00 AM

Should the ASPA Code of Ethics Be Revised? — Breakfast Forum
Discussion Leader: Jim Svara, Arizona State University
Iberville Room

ASPA leadership has created a working group co-chaired by James Nordin and James Svara to explore the current code and make recommendations for possible changes to the Code last revised in 1994.

7:30 AM – 5:00 PM Conference Registration, Lobby

8:00 AM – 9:30 AM Concurrent Sessions

Building Plans and Capacity for Hazards
Moderator: John C. Morris, Old Dominion University
Iberville Room

Planning for the Unexpected: Towards a Theory of "Networked Resilience"
Erik Iverson, Tufts University

Risk-Based Planning at the Community Level
William L. Waugh, Jr., Georgia State University

Built Trust and Confidence in Disaster Management via High Reliability Organizational Performance
Antoinette Christope, Texas Southern University, and Khashruzzaman Choudhury, Jackson State University

Human Resources and Emergency Planning: The Foundation of Sustainable Cities
Stacey Mann, Jacksonville State University

Institutional Arrangements for Health Care Delivery

Moderator: Joy Clay, University of Memphis
Bienville Room

From Fiscal to Physical Health: The Impact of a Hospital’s Financial Stability on Quality of Care
Bruce D. McDonald III and Lauren McLennan, Indiana University - South Bend

How Collaborative Federalism Promotes Health Care Policy Implementation: The Case of Three Systems
Daniel Baracskay, Valdosta State University
Collaboration in Health Care Policy a Case Study of the "CHOICES" Program in Alachua County Florida
Jason Wasden, Christopher Stream and Ernita Joaquin, University of Nevada Las Vegas, and Michael Sciechitano, University of Florida

Health Care System and its Challenges: with Specific References to South Africa
N. Mhlauli, Tshwane University of Technology

Citizens, Trust, and Public Institutions in Comparative Perspective
Moderator: Sarah Cooper, University of Exeter, UK
Royal Salon C

Ghanaian Public Opinion and Chieftain Administration: A Study of Sanka Village
Matthew Westbrook, Western Kentucky University

Yoon Seok Jung, Arizona State University

Citizens' Trust toward Government in Contemporary Democracies
Myung H. Jin, Virginia Commonwealth University

The Impact of Citizen Engagement on Social Stability
Chul Hyun Park, Georgia State University

Performance Measurement Framework in Nonprofit Organizations
Moderator: Kurt Garcia, Attorney-at-Law & University of New Orleans
Orleans Room

Nonprofit Leadership and Transparency: Legal Challenges for Small Nonprofits and Grass Roots Organizations
Kurt Garcia, Attorney-at-Law & University of New Orleans

Accountability and Responsiveness of Funders: Case Study of a Multi-Site Nonprofit
Kyshun Webster, Operation Reach

Public Governance Values and Perspectives: An Analysis of New Orleans Charter School Management Boards
Cheryl Mills, Southern University at New Orleans

The Role of Nonprofits in Developing and Implementing Open Government Policies: Citizen Engagement in New Orleans
Denise Strong, University of New Orleans
Public Administration Review special session on “How to Get Published”  
*Moderator:* James L. Perry, Indiana University  
*Royal Salon D*

James L. Perry, Indiana University, *Editor-in-Chief, Public Administration Review*  
Michael McGuire, Indiana University, *Managing Editor, Public Administration Review*

**Basic Issues in Public Administration Theory and Practice**

*Moderator:* Thomas Vocino, Alabama State University  
*Cabildo Room*

Restoring Politics in Public Administration to Gain Trust  
*Thomas Bryer, University of Central Florida*

Legitimacy Manifests in Layers: A Continuous Problem for Public Administration  
*Christopher Thomas, Syracuse University*

Once More Unto the Breach: Examining the Intellectual Gap in Academic/Practitioner Collaboration  
*R. Paul Battaglio, Jr., University of Texas at Dallas, and Michael J. Scicchitano, University of Florida*

9:30 AM – 9:45 AM Break

9:45 AM – 11:15 AM Concurrent Sessions

**Communication in Disasters**  
*Moderator:* Arthur G. Cosby, Mississippi State University  
*Iberville Room*

Next Generation 9-1-1 and the Resiliency of IP-Based Communications in Disasters  
*Dorothy A. Spears-Dean, Virginia Information Technologies Agency*

Reverse 911®: An Emergency Manager Tool for the 2007 San Diego County Wildfires  
*Tonya Thornton-Neaves and Arthur G. Cosby, Mississippi State University*

Using GIS to Communicate Across Government Agencies: Enhancing Disaster Response and Recovery Efforts through Communication  
*Joseph "Dallas" Breen, Mississippi State University*

Language Services for Emergency Management: Legal Issues and Interpreting/Translating Assistance  
*Nancy Schweda Nicholson, University of Delaware and William C. Nicholson, North Carolina Central University*

Communication Challenges in the Midst of a Disaster: Challenges for Today’s Public Administrator  
*Joseph G. Jarret, University of Tennessee*
Understanding Economic Development Practices and Policies
Moderator: Tom Liou, University of Central Florida
Bienville Room

Evidence-Based Practice and Its Influence on State Economic Development Policy Choices
Jeremy L. Hall, University of Texas at Dallas

Yesterday's Gains vs. Today's Realities: Lessons from Ten Years of Economic Development Practice
Jeffery L. Osgood, Jr. and R. Lorriane Bernotsky, West Chester University, and Susan M. Opp, Colorado State University

Economic Growth and Redistribution: Friends or Foes?
Ae-Sook Kim and B. Joon Kim, Indiana University-Purdue University Fort Wayne

An Analysis of the Factors that Influence Regional Economic Development Cooperation
Terry Murphy, Florida International University

Re-Opening a Slightly Old Debate: Florida’s Creative Class in Kentucky
William Hatcher and Matt Oyer, Eastern Kentucky University

Institutions and Performance in Comparative Perspective
Moderator: Allan Rosenbaum, Florida International University
Royal Salon C

Sustainable Development, Hunger Reduction and Food Security: Understanding the Role of GMOs in the Developing World
Kathleen T. Dewitt, College of Charleston

The Friedrich-Finer Debate on Controls: An Interim Evaluation of the Malaysian National Integrity Plan
Nadhrah A. Kadir, Virginia Tech University

Political Reform in Saudi Arabia: Necessity or Luxury?
Bassam Abdullah Albassam, Florida Atlantic University

Reckless Government Reform Can Cause a Disaster: The Korean Case
Tae-soo Ha, Kyonggi University

Governmental Revenues, Expenditures, and Performance
Moderator: David N. Ammons, UNC Chapel Hill
Orleans Room

Improving Public Service Productivity during Economic Hardship: A Practical Approach
Behrooz Kalantari, Savannah State University

Development Impact Fees: A Vehicle or Restraint for Land Development
Sung-Wook Kwon, Texas Tech University, Sang-Seok Bae, Ajou University, Richard C. Feiok and Sang-Chul Park, Florida
State University

Using the Adapted Cities Framework To Evaluate Per Capita Expenditures in Small U.S. Cities
Robert D. Eskridge, P. Edward French and Dragan Stanislevski, Mississippi State University

Municipal Fiscal Choices during a Recession
Kimberly L. Nelson, Northern Illinois University

Market Centered Performance Reforms and Citizen Induced Financial Sanctions in Education: Is There Public Support?
Barbara Patrick and Aaron Rollins, Mississippi State University

Privatization and Public-Private Partnerships
Moderator: Sharon Wrobel, University of Memphis
Royal Salon D

Rule of Law Accountability for Public-Private Partnerships
LeAnn Beatty and Linda Wimberly, Eastern Kentucky University

Walking the Line on Police Privatization
Pace Rawlins, Texas Tech University

How Political Are Government Contracting Decisions? An Examination of Government- Nonprofit Human Service Contracting
Jiahuan Lu, University of Maryland, College Park

Stimulating Real Estate Development through Public-Private Partnerships: Planners’ Perceptions about the Opportunities and Challenges
Suzanne Leland and Dustin C. Read, University of North Carolina, Charlotte

Challenges of Evaluating Public-Private Partnerships in Florida’s Drug Courts
Natasha V. Christie, University of North Florida

Discretion and Mission in Public Organizations
Moderator: Sharon Paynter, East Carolina University
Cabildo Room

Do Regulators Consider the Public Interest? An Examination of Three Regulatory Agency’s Policies
Mike Potter, Appalachian State University

Mega-Gifts: Hijacking Administrative Discretion?
Kathryn Webb Farley, Federal Transit Administration; Amanda M. Olejarski., Shippensburg University

Gone with the Wind? Agency Discretion in the Case of the Highland County Wind Farm
Jessica Minnis-McClain, Virginia Tech & James Madison University
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Mitch Landrieu, Mayor, City of New Orleans

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Ed Jennings, Chair, Pugliese Award Committee
MAYOR MITCHELL J. LANDRIEU (Invited)

Mitch Landrieu was sworn in as the 61st Mayor of New Orleans on May 3, 2010. He has pledged to usher in a new era of peace and prosperity for the people of New Orleans. Mitch knows it will be a long, hard road to overcome the City’s challenges, but together we can create jobs, improve schools and make streets safe.

Mitch grew up as one of nine children in the Broadmoor neighborhood. It was here on South Prieur Street that Mitch developed a love for the City of New Orleans. Today, Landrieu and his wife Cheryl are raising five children of their own.

Mitch’s governing philosophy is rooted in his Jesuit education, where he learned to be committed to service. He was educated at Jesuit High School, Catholic University, and earned a law degree from Loyola University.

Mitch had a successful law practice for 15 years. He became an expert mediator, focusing on alternative dispute resolution. In life, law and government, he always seeks to bring people together to find common ground.

As a State Legislator, Mitch represented the Broadmoor neighborhood for 16 years. During his tenure, he made his mark as a reformer who could get the job done. As Lieutenant Governor of Louisiana, Mitch served as an executive, managing a $127 million budget and 800 employees. To deliver results, he put in place strict standards of accountability.

After Hurricane Katrina, he led the effort to rebuild the tourism industry and the thousands of jobs it creates. And when other government agencies failed, Mitch’s team got more than $22 million in grant money from Congress into the hands of hundreds of homeowners quickly. During his tenure, Mitch focused on creating jobs. He launched the Cultural Economy initiative to grow jobs through our culture, music, food, film and art. The cultural economy accounts for 144,000 jobs in our state.

In his first months in office, Mayor Landrieu has worked aggressively to restore public confidence and credibility in our city, our government, and our police department.
1:30 PM – 3:00 PM Concurrent Sessions

The Public in Health Care: Perceptions and Behavior
Moderator: Anne Osborne Kilpatrick, Medical University of South Carolina
Iberville Room

Does Public Perception Matter in Charitable Contributions
Zhiwei Zhang, University of Kentucky

The Socioeconomic Impact of Child Obesity on Academic School Performance
Teresa Moore and Khashruzzaman Choudhury, Jackson State University

The Role of Patient Self Education in Asthma Control
Anne Zahradnik, Marist College

Patient Quality of Care Measurements and the Perception of Hospital Quality
Tina Slabach, Indiana University South Bend

Promoting Diversity in the Federal Government
Moderator: Heather Wyatt-Nichol, University of Baltimore
Bienville Room

Presidential Ideology and the Federal Workforce: Examining the Representation of Women and Minorities During the Clinton and Bush Years
Meghna Sabharwal, University of Texas at Dallas

Active Representation: The Influence of African Americans in Senior Level Positions in the Federal Government
Robbie Mitchell, Jr., Defense Logistics Agency

Heather Wyatt-Nichol and Lorenda A. Naylor, University of Baltimore

Discussant: Christine L. Rush, Cleveland State University

Comprehensive Approaches to Water Management
Moderator: Miriam Belblidia
Bienville Room

Water Management Issues:
- Alessandra Jerolleman, Natural Hazard Mitigation Association, Save the Children
- David Waggonner, Waggonner & Ball Architects
- Scott Finney, N.O. Sewerage & Water Board, Stormwater Management Program
- Rachel Heiligman, Horizon Initiative, Water Management Committee
- Miriam Belblidia, City of New Orleans, Hazard Mitigation Office
Nonprofit Leadership: Preparation and Values
Moderator: Denise Strong, University of New Orleans
Orleans Room

Ready, Willing and Able? Evaluating the Preparation and Training of Nonprofit Managers
Saundra J. Reinke and Betty Eason, Augusta State University

Evaluating Leadership Effectiveness in Nonprofit Organizations
Barbara Lewkowitz

Public Service Values of Nonprofit and Public Sector Managers: Are We Really On The Same Page?
Katrina Miller-Stevens, Jennifer A. Taylor, and John C. Morris, Old Dominion University

Sustaining Volunteers: Are Nonprofit Associations Meeting the Challenge
Lisa A. Dicke and Marina Saitgalina, University of North Texas

Institutional and Organizational Arrangements for Effective Transportation Governance
Moderator: Nicholas Swartz, James Madison University
Royal Salon D

Labor Efficiency in the Transit Authority: Bargain or Not
Olga Smirnova, East Carolina University

Triple-Bottom Line Assessment of Intermodal Facilities
Chad R. Miller, The University of Southern Mississippi

Can a Container on a Barge Fill Our Big Box Store Needs?
Bethany Stich, Mississippi State University

Planning and Economic Development Implications of Transportation Disruptions
Jody Holland, Mississippi State University

District III Chapter Officers Meeting
Moderators: Kendra Stewart, James Ward, Phin Xaypangna
Cabildo Room

3:00 PM – 3:15 PM Break

3:15 PM – 4:45 PM Concurrent Sessions

Career Paths in Budget and Program Analysis: A Roundtable Discussion. Federal and local practitioners will discuss how their careers have evolved, opportunities for budget and program analysts, and tools for shaping careers in the field.
Iberville Room

24
Representative Bureaucracy
Moderator: Charles E. Mitchell, Troy University
Bienville Room

Glass Walls and Representative Bureaucracy: A New Theoretical Approach in Achieving Representation in Government
Beth M. Rauhaus, Mississippi State University

Women in the City Hall: Gender Dimensions of Managerial Values
Madinah F. Hamidullah, Norma M. Riccucci and Sanjay K Pandey, Rutgers University - Newark

Gender and Ethnicity: Are We Truly Narrowing the Gap in Public Human Resource Administration?
P. Edward French, Mississippi State University, and Doug Goodman, University of Texas at Dallas

Women Confronting Gender Roles in the Police Department and Public Works
Lisa Flores, California State University Northridge

The Impact of E-Government on Representative Bureaucracy
Luke Fowler, Mississippi State University

Maintaining Nonprofit Missions in Challenging Times
Moderator: David Swindell, UNC Charlotte
Royal Salon C

Educating the Nonprofit Leader: Developing a Nonprofit Track within MPA Programs
Meghan, Catin and LeAnn Beaty, Eastern Kentucky University

Strings Attached Funding: A Case Study of Dallas Social Venture Partners
Hugh Sales, University of Texas at Dallas

Nonprofits in the Political Arena: A Test of Resource Dependency & Goal Displacement
Deborah A. Carroll, University of Georgia

The Advocacy Role of Nonprofits
Renee Nank, University of Texas San Antonio

Identifying the Effect of Membership Requirements on Organizational Effectiveness in Community Associations
David Swindell, UNC Charlotte

Education Policies and Programs
Moderator: Wilbur Rich, Wellesley College
Orleans Room

Prevention of High School Dropouts in S.E. North Carolina: Reflections on Focus Group Feedback
Thomas J. Barth, UNC Wilmington

Assessing States' Efforts to Develop Highly Qualified Educational Workforces: Are There Organizational and Political Barriers?
Isla Schuchs Carr, Mississippi State University

Teach for America Program Evaluation in Charlotte, North Carolina
Yudo Anggoro, UNC Charlotte

Using Evidence Based Outcome Data to Improve TRIO Program(s) and Related Governmental Programs
Catherine Estis, University of Louisiana Monroe, and Johnny B. Gilleylen, Jackson State University

Disparities in Study Abroad Programs
Cierra Waller, Western Kentucky University

Assessing Assessment: NASPAA Standards and Beyond
Moderator: Jo Ann Ewalt, College of Charleston
Royal Salon D

Jo Ann Ewalt College of Charleston
Glenn Rainey, Eastern Kentucky University
LeAnn Beatty, Eastern Kentucky University
Will Hatcher, Eastern Kentucky University

Social Welfare Policy
Moderator: Joy Clay, University of Memphis
Cabildo Room

The Economics of Unintended Pregnancy: How Abortion Restrictions and Social Policy Are Maintaining America's Fiscally Dependent Youth Populations
Lauren E. McLennan, Indiana University South Bend

Policy Simulation with Agent Based Modeling
John R. McCaskill, the University of Texas at Dallas

Educational Disparities: Measures of Social Equity in Public Education
Heather Wyatt-Nichol, Emily Lyles and Apriel N. Owens, University of Baltimore

5:00 PM – 6:00 PM SECoPA Members Business Meeting, Iberville Room

26
6:00 PM – 7:00 PM South Florida Host Reception. East/West Ballrooms: Hosted by South Florida ASPA Chapter
(SEE NEXT PAGE)

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Steven Bobes  btv@miamidade.gov  (305) 375-2481
Saturday, September 24, 2011

7:30 AM – 9:00AM Conference Registration, Lobby

8:00 AM – 9:30 AM Concurrent Sessions

Analyzing Ethical Issues
Moderator: Mark D. Bradbury, Appalachian State University
Iberville Room

A Link between Commonality and Difference in the Self-Governance and Ethical Management of Native American Communities
Jeannie Ruggerio, Macon State College

Global Perspectives on Normative Approaches to Public Administration
Gaylord George Candler, University of North Florida

Spheres of Trust Transversing the Sectors: An Ethical Framework for Managing in, between and across Nonprofit, Public and Private Organizations in the 21st Century
Robert W. Smith, Kennesaw State University

Ethical Decision-making: Problem Solving or Problem Producing?
James S. Bowman, Florida State University, & Jonathan P. West, University of Miami

Budgetary Decision Making
Moderator: Jon Stehle, U.S. Government Accountability Office
Iberville Room

Is Efficiency-Equity Tradeoff Linear or Non-Linear?
Jongmin Shon

Decision-making in the Public Procurement Process: From Deadlines and Boundaries to Streams of Influences. How Public Procurement Specialists Satisfy Competing and at Times Contradictory Imperatives
Alexandru V. Roman and Schnequa N. Diggs, Florida Atlantic University

State Savings Behavior during Economic Expansions: Are States Utilizing Rainy Day Funds, Maintaining General Fund Surpluses, or Saving at All for Future Recessions?
J. Bryan Gibson, University of Kentucky

Fighting for More: Distribution of Local Option Sales Tax Revenue between Georgia Cities and Counties
Tyler Reinagel, University of Georgia
**Human Resource Finance Issues and Implications**

*Moderator: Wynn Teasley, University of West Florida*

*Royal Salon C*

Friday's are Furlough Days: The Impact of Furlough Policy and Strategies for Human Resource Management during a Severe Economic Recession

*Robert M. Sanders and Sooho Lee, University of West Georgia*

Political Determinants of Public Pension Funding Ratios: An Examination of State Employee Retirement Systems

*James C. Clinger, Murray State University*

University Financial Fixes: The Case of the Faculty Furloughs

*Josalyn Gibson and Barbara L. Neuby, Kennesaw State University*

Strengthening State and Local Government Finances: Frameworks for Negotiating Public Pension Plan Reforms

*Paula Sanford, University of Georgia; Alex Brown, Joshua Franzel and Dannielle Miller Wagner, Center for State and Local Government Excellence*

Public Service Motivation and Performance in Federal Government

*Seungjin Choi, University of Georgia*

**Factors Affecting Local Government Capacity**

*Moderator: Daniel Bromberg, Western Carolina University*

*Orleans Room*

Enhancing Local Government Capacity through University-Community Partnerships

*Liliokanio Peaslee and Nicholas Swartz, James Madison University, and Reid Wodicka, UNC Charlotte*

The Real Nature of Dillon's Rule

*Randall Miller and Najhee Jackson, Augusta State University*

Local Charter School Policy: Do Policy Entrepreneurs Matter?

*John (Jeongho) Lee, University of Colorado Denver*

Interaction Quality in Political-Administrative Relations in the United States: Testing a Multi-Dimensional Model

*Tansu Demir, University of Texas at San Antonio*

**Hard Times: Funding Issues and Performance of Nonprofits**

*Moderator: Saundra J. Reinke, Augusta State University*

*Royal Salon D*

Resource Dependence Patterns and Organizational Performance in Nonprofit Organization

*JungWook Seo, Joseph N. Cayer and G. Zhiyong Lan, Arizona State University*
Kimberly Ludwig and Boris Morozov, Louisiana State University

Written in Sand: How Hodgepodge Resource Allocation Processes Make Strategic Planning Difficult for Nonprofit Organizations
James Douglas, UNC Charlotte, and Kendra Stewart and and Joseph Geglio, College of Charleston

Nonprofit Organizational Response to Economic Uncertainty: A Panel Survey of Mid-South Executives
Susan Schmidt and Dorothy Norris-Tirrell, University of Memphis

Managing Volunteers during Times of Fiscal Stress
Maria J. D'Agostino John Jay College, CUNY and Helisse Levine, Long Island College

9:30 AM – 9:45 AM Break

9:45 AM – 11:15 AM Concurrent Sessions

**Human Resource Policy and Implementation**

Moderator: P. Ann Cotten, University of Baltimore

Iberville Room

Getting Change Before You Are Ready For Change: The Utilization of Change Management Strategies in Human Resource and Civil Service Reform Efforts
Todd Jordon, UT Dallas

Substance Abuse Policies in Municipal Governments: Policies Implementation in Kentucky
Matthew Oye, Meghan Cain, and Magan Meade, Eastern Kentucky University

The Development and Sanction Functions of Employee Assistance Programs
Floyd Heurtin, Louisiana State University

Bring Back the Stop Watch? Time Studies as the Foundation for Court Staffing Models
P. Ann Cotten and Ed Gibson, University of Baltimore

**Government and Technology**

Moderator: Glenn Rainey, Eastern Kentucky University

Bienville Room

A Study of E-Procurement Adoption among US Municipalities
Daniel Bromberg, Western Carolina University, and Aroon Manoharan, Kent State University

E-Government in the Deep South: Tortoise or Hare?
Hua Xu and Hugo D. Asencio, Auburn University Montgomery
Alexandru V. Roman, Florida Atlantic University

Tools for Nonprofit Management
Moderator: Renee Nank, University of Texas San Antonio
Orleans Room

Performance Measurement Framework in Nonprofit Organizations
Chongmyoung Lee, North Carolina State University

Marketing for Not-for-Profit Organization
Shannon K. Vaughan and Shelly Arsneault, California State University, Fullerton

Nonprofits and Social Media: Use, Purpose, and Networks
Georgette Dumont, University of North Florida

Denise Vienne, Florida Atlantic University

Making and Managing Change in Organizations
Moderator: Brian N. Williams, University of Georgia
Royal Salon C

Positive Exogenous Shocks and Small Town 'Emergency' Management
Jonathan Lynn with assistance from George Candler, University of North Florida

Policy Framing and Public Discourse: Implications of the Terror Narrative
Sharon L. Wrobel and Jason M. Sonnenfeld, University of Memphis

SECoPA Conference Planning and Hosting
Moderator: Leonard Bright, Texas A&M
Royal Salon D

12:00 PM – 1:00 PM SECoPA Board Meeting, Orleans Room
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2011 Incoming President: Dr. Leonard Bright

The Metro-Louisville ASPA Chapter congratulates SECoPA’s 2011 President Dr. Leonard Bright. He served four years as Metro-Louisville ASPA’s Chapter President, and he served as conference chair for the 2009 SECoPA Conference held in Louisville, Kentucky. Dr. Bright has recently accepted an Associate Professor tenured position at Texas A&M University’s Bush School of Government and Public Service where he and his wife Christina Bright have moved. We thank him for the great leadership he provided to our chapter, and we wish him much success as he serves as SECoPA’s new President.

Dr. Victoria Gordon
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